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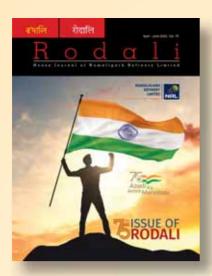
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April - June 2022, Vol. 75

Rodali

House Journal of Numaligarh Refinery Limited





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From the Desk of the Editor

Dear Readers.

It gives me immense pleasure and privilege to bring to you the 75th edition of Rodali, which coincides with India's 75th year of Independence, being celebrated as 'Azadi ka Amrit Mahotsav' (AKAM) across the nation. This quarter also marked NRL's 30th Foundation Day on 22nd April 2022, a day to reminisce the admirable journey of 29 years of our Company. True to its mission, our Company has not only delivered exemplary performance year on year but has also contributed to the socio-economic development of the region. The Company is now all set to soar higher with ambitious plans and projects on the anvil.

NRL's significant contribution to the development of the State was at the fore with the Company presenting the 2^{nd} Interim Dividend Cheque of $\P95.63$ Crore to the Govt. of Assam, for the FY 2021-22 on 2^{nd} April 2022. The Company also rose to the occasion to contribute $\P2.5$ Crore to the Chief Minister's Relief Fund, Assam on 24^{th} May 2022 to assist the State Govt. in tackling the devastating floods that has caused loss of life and property of unprecedented proportions.

As a testimony to its quest for excellence, our Company posted its best-ever results in the FY 2021-22, recording a turnover of more than ₹23,500 Crore, net profit of more than ₹3,500 Crore while net worth of the company rose to more than ₹8,300 Crore. 'Performance Highlights' published in the first page of Rodali will give a comprehensive view of the year that was.

NRL participated in the AKAM Mega Show by 75 CPSEs organised by DPE and SCOPE at Gandhinagar, Gujarat from 9th June 2022 to 12th June 2022, the inaugural function of which was graced by Hon'ble Finance Minister of India and Hon'ble Chief Minister of Gujarat. NRL stall showcased the first ever product/services in the country such as the 2G Bamboo to Bio-ethanol Bio Refinery and Paraffin Wax from NRL's single largest manufacturing unit of wax in the country; which drew a large number of officials, media and public.

It was a moment of pride when NRL was recognized with the Certificate of Achievement for the 'Best Energy Efficiency Practices by Refinery' by BEE and CHT at the Energy Efficiency Award function held at Noida on 15th June 2022.

Continuing its support for entrepreneurship thorough its Startup program NRL iDEATION, an Alternative Investment Fund (AIF) with a proposed total corpus of ₹30 Crore has been set up with NEDFi Venture Capital Limited (NVCL) as the fund manager.

A lot of other interesting happenings in the extended NRL family will surely keep you glued for a while.

Until the next issue.

Sincere regards,

Madhuchanda Adhikari

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Highlights of NRL's performance

Financial Performance of FY 2021-22 Q1 Performance of FY 2022-23

Financial Performance of FY 2021-22

Post finalization of accounts for the period FY 2021-22, the financial performance are given below –

- Highest ever Sales turnover was achieved at ₹23,547
 Crore by the Company.
- ✓ During the year, NRL registered highest ever PBT at ₹4,848 Crore while highest ever PAT was achieved at ₹3,562 Crore.
- Highest ever Gross Refining Margin was achieved at \$14.33 per bbl.
- During the FY 2020-21, highest ever contribution to the Central and State exchequer was made at ₹6,468 Crore
- Net worth of ₹8,388 Crore was recorded during the FY 2021-22.

Physical Performance

NRL's Crude Oil throughput during the first quarter of the year was 787 TMT against target of 718 TMT, which was 147 TMT higher than the corresponding period of previous year. Crude processed during the period reflects capacity utilisation of 105% of installed capacity.

Product sale during the quarter was 776 TMT compared to 587 TMT recorded in the corresponding period of previous year.

Production Efficiency

Distillate yield during Apr-Jun'22 was 88.84%. Distillate yield during corresponding period of previous year was 82.43%.

Specific Energy Consumption (SEC) during the quarter was 61.46 MBN. SEC during corresponding period of previous year was 64.51 MBN.

Similarly, Energy Intensity Index (EII) recorded during the quarter was 79.94. EII during corresponding period of previous year was 86.55.

Capital Expenditure

Capital expenditure during Apr-Jun'22 was ₹1,045 Crore against annual draft MoU target of ₹6,774 Crore.

Ongoing / Upcoming Projects

i) Refinery expansion from 3 to 9 MMT:

a) Status on NREP:

- Approved cost of the project is ₹18,968 Crore.
- As on 30th June, 2022, the physical progress was 14.1% while financial progress was 8.25%. Cumulative
- Financial Commitment was ₹11, 996 Crore.

b) Crude Oil Import terminal and Paradip-Numaligarh Crude Oil pipeline:

- Approved cost of the project is ₹9,058 Crore.
- As on 30th June, 2022, the physical progress was 27.5% and financial progress was 33.01%.
- Cumulative Financial Commitment was ₹6,224
 Crore

ii) Indo- Bangla Friendship Pipeline:

Overall physical progress as on 30th June, 2022 is 92.7%. NRL's cumulative expenditure in this project up to 30th June, 2022 was ₹270 Crore. The project is targeted to be commissioned by October, 2022.

Status of IVs

i) Assam Bio Refinery Pvt. Limited (ABRPL):

As on June, 2022, the overall physical progress achieved is 71.4%, while the financial progress is 48.63%. The Project is targeted to be commissioned by December, 2022.

ii) Indradhanush Gas Grid Limited (IGGL):

Overall physical progress as on 30th June, 2022 is 49.22% while the financial progress is 23.79%. The project is targeted to be commissioned by March, 2024.

Q1: Crude Throughput (TMT)



Q1: Distillate Yield (%)

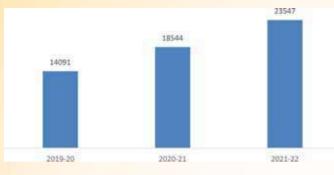


Q1: Specific Energy Consumption (in MBN)



Performance Highlights

SALES TURNOVER (₹ in Crore)



PROFIT (₹ in Crore)



NRL News

NRL Presents Dividend Cheque of ₹95.63 Crore to Govt. of Assam

Our Company presented its 2nd Interim Dividend Cheque of ₹95.63 Crore to the Govt. of Assam of the FY 2021-22 for its equity stake of 26% in the Company.

Director (Technical) and MD (I/C) NRL Shri Bhaskar Jyoti Phukan presented the cheque to Hon'ble Chief Minister of Assam Dr. Himanta Biswa Sarma in the presence of Hon'ble Industries Minister, Govt. of Assam, Shri Chandra Mohan Patowary, Director (Finance) NRL Shri Indranil Mittra; Independent Directors of NRL Board, Dr. S. Lamare, Shri Gagann Jain, Shri Sudip Pradhan, Smti Priyambada Keshri



and other senior officials of the Company at the State Secretariat on 02-04-22.

Earlier on 16-03-22, the Board of Directors of NRL had approved the payment of the 2^{nd} Interim Dividend for the Financial Year 2021-22 @50% on the paid-up share capital of ₹735.63 Crore (i.e. ₹5.00 per fully paid equity shares of ₹10/- each) to the shareholders based on the profit of the Company up to the 3^{rd} Quarter ending 31^{st} December 2021. Accordingly, the Dividend payable to the Government of Assam against its 26% shareholding amounts to ₹95.63 Crore.

The 1st Interim Dividend for the Financial Year 2021-22 amounting to ₹86.35 Crore was paid to Govt. of Assam on 29-11-21.

Visit of Joint Secretary (Refineries) Shri Sunil Kumar to NRL

It was a privilege to welcome Shri Sunil Kumar, Hon'ble Joint Secretary Refineries (JSR), Ministry of Petroleum & Natural Gas, Government of India to **NRL Corporate Office**

in Guwahati on 13-04-22. JSR took stock of the different facets of the company including the ongoing Refinery Expansion project and best business practices adopted





JSR Shri Sunil Kumar taking a review at Guwahati office

NRI News

by NRL for its seamless execution leveraging on digital technology. JSR expressed satisfaction on the innovations planned by NRL and wished the projects all success.

At Numaligarh

JSR was welcomed at Numaligarh location with a ceremonial Guard of Honour at Pragati Dwar on 14-04-22. He took a recce of the Refinery Expansion Project site

and was apprised about different stages of construction activities.

Later, he took a detailed review of Assam Bio Refinery Project at Numaligarh. Deliberations included steps for early completion of the project. The review was followed by a site visit. A detailed presentation was also made on the bio-mass aggregation plan of Assam Bio Refinery.



Guard of honour at Pragati Dwar



Review of Bio Refinery

NRL contributes ₹2.5 Crore to CM Relief Fund in aid of flood victims of Assam

Our Company contributed an amount of Rs. 2.5 Crore to the Chief Minister's Relief Fund, Assam to aid the State Government in its relief efforts towards tackling the large scale devastation caused by the ongoing spate of devastating floods that has affected the State.

The cheque was formally presented to Hon'ble Chief Minister of Assam Dr. Himanta Biswa Sarma by MD (I/C) NRL Mr. Bhaskar Jyoti Phukan, Director (Finance) Mr. Indranil

Mittra, NRL Independent Directors Dr. Sylvanus Lamare and Mr. Sudip Pradhan in presence of Hon'ble Minister of State, Petroleum and Natural Gas, Shri Rameswar Teli at the State Secretariat on 24-05-22 in Guwahati.

This is a token gesture by NRL to help the State



machinery in dealing with the magnitude of destruction and damage caused by floods which has caused loss of precious lives, large scale destruction of property and displacement of lakhs of people from their homes.

The Hon'ble Chief Minister appreciated NRL for coming forward with a helping hand in this hour of crisis.

NRL collaborates with NEDFi venture Capital Limited (NVCL) for Equity Funding in Startups

RL is collaborating with NEDFi Venture Capital Limited (NVCL) to support Startups from the Northeast Region by way of equity funding. An MoU to this effect was signed between the two sides at Guwahati on 09-05-22. This MoU will enable the two entities to support startups from NE region by way of equity funding.



MoU signing

NRL has so far supported startups through a Corpus Fund of Rs. 10 Crore identified for the purpose under its flagship Startup initiative, NRL iDEATION. With a view to create a self-sustaining fund, NRL has adopted an equity investment strategy in startups under NRL iDEATION by

way of constituting an Angel Fund under the Securities and Exchange Board of India (Alternative Investment Fund) Regulations, 2012. The Alternative Investment Fund (AIF) is proposed to be created with a total corpus of Rs. 30 Crore. As required by SEBI guidelines for AIF, NRL has engaged NVCL as Fund Manager to manage the startup equity portfolio of NRL.

About NRL iDEATION

NRL iDEATION was launched in July 2017 and ever since, the program has forged ahead with the single point objective of Building, Strengthening, Consolidating & Developing the Startup Eco-system in North East India while carving out its future roadmap to start investing Equity in Startups. NRL iDEATION is focused on providing the right financial impetus to the growing Startup ecosystem of North East India. So far, it has created an impact for 37 Startups in stages ranging from Proof of Concept to Scale-up and spanning from Agri & allied to SaaS sector with a total funding of Rs. 8.5 Crore. NRL iDEATION website www.nrlideation.com facilitates sharing of ideas by prospective start ups on a continuous basis.

Awards & Accolades

NRL wins BEE CHT Award for Energy Efficiency

Our Company has been recognized with a Certificate of Achievement and awarded for 'Best Energy Efficiency Practices by Refinery' for the PAT (Perform Achieve Trade) Cycle II (2016-19) at the Energy Efficiency Award function held in Noida on 15-06-22.



Handing over of Award to Team NRL

Instituted collectively by Bureau of Energy Efficiency (BEE) under Ministry of Power (MOP), Govt. of India and Centre for High Technology (CHT) under Ministry of Petroleum and Natural Gas, Govt. of India, the award recognizes Indian Refineries for their achievements in the field of Energy Efficiency.

The award was presented by Joint Secretary Refineries MoPNG, Mr Sunil Kumar, Director General, Bureau of Energy Efficiency Mr Abhay Bhakre in presence of ED CHT Mr Alok Sarma and Director -BEE Mr Milind Deore to NRL team comprising of Sr.CGM (CA) Mr. Nikunja Borthakur and CM (TS)-Energy Ms. Geetali Kalita.

One of the eight missions under NAPCC (National Action Plan on Climate Change). Govt of India is NMEEEE (National Mission on Enhanced Energy Efficiency). PAT (Perform Achieve Trade) is a mechanism for energy intensive industries to improve energy efficiency and optimize energy consumption.

Awards & Accolades

In PAT Cycle II (2016-2019), Refineries have been included along with already existing 8 other energy intensive industries as per Energy Conservation Act.

NRL surpassed the Specific Energy Consumption target bringing PAT down from baseline year (2014-15) MBN 71.39 to MBN 65.78 in FY 2018-19 against target of 67.03 given by MOP -BEE.

NRI News

Specific Energy Consumption (SEC), being the measure of energy spent in refining every tonne of Crude Oil is an important parameter for efficiency as any energy saved contributes towards production of additional products for the refineries and in turn reduces crude oil import into the country while reducing carbon footprint.

NRL Receives GeM Director's Award for 2nd Highest Procurement by Value amongst CPSEs

Our Company received the award for 2nd highest procurement by Value amongst CPSEs for FY 2021-22 from Government e Marketplace (GeM). The award was presented at a Meet for CPSEs held in New Delhi on 19-04-22. NRL clocked Rs. 3,829 Crore against Rs. 25 Crore in the previous year.

The aforesaid value is mainly contributed by line pipe procurement for the ongoing PNCPL (Paradip Numaligarh Crude Pipleline), which was made possible by persistence of NRL top management after which GeM provided customized solutions to incorporate many complex features as required for EIL tenders. NRL's normal procurement (other than line pipe) has also increased 3 fold during the year. On behalf of NRL, the award was received by DGM (Commercial) Syed Tazuddin Ahmed.



GeM Director's Award presented to NRL

NRL bestowed with FAME National Award 2021-22

Our Company has been bestowed with the FAME National Award 2021-22 under the following 3



FAME Award in 3 categories

Corporate categories-

- Platinum Award towards Excellence in Safety
- Gold Award towards Excellence in Occupational Health and Safety
- Gold Award towards Excellence in Health and Safety for workers

The award was presented by Dr. R.K Chauhan, Joint Director, Department of Environment & Climate Change, Govt. of Haryana; Shri Arvind Pandey, Cabinet Minister, Govt. of Uttarakhand; Smt. Sarita Arya, MLA Nainital and Shri Balraj Pasi, Ex. Member of Parliament, Ex. Cabinet Minister to NRL Team comprising of Mr. Samar Chakravorty, DGM (Operations), Mr. Banajyoti Sarma Kaushik, DGM (MM), Mr.

Tonmoy Phukan, Manager (Fire and Safety) and Ms. Mansi Motwani, Officer (Fire and Safety) at the FAME Award function held in Nainital, Uttarakhand on 22-05-22.

Ms. Mansi Motwani, Officer (Fire and Safety) also won the Gold Award in Individual Category as Safety Icon.

About FAME INDIA

FAME INDIA is a non-profit organization and aims to organize and conduct Award Ceremonies to recognize and honour the individuals and organizations/associations for their outstanding contribution in the field of National Economic and Social Development and conduct public awareness programs on social issues: Women Self Defense Program, Women Empowerment and Education, Environmental Protection. Plantation and other social activities.



NRL stall bagged 2nd
Prize in 'Professional
Organization'
category at NorthEast Research
Conclave and Assam
Biotech Conclave,
2022, held in IIT
Guwahati on 19th &
20th May 2022

Events

30th Foundation Day of NRL celebrated

Our Company celebrated its 30th Foundation Day on 22-04-2022 in a low-key yet befitting manner in all locations of the company. At Numaligarh location, the Foundation Day program was organised at Kunjabon, NRL Township in the morning hours and was graced by the presence of Chairman NRL and CMD OIL Mr. SC Mishra, MD (I/C) NRL Mr. BJ Phukan, Director (Finance) OIL Mr. Harish Madhav, Director (Operations) OIL Mr. Pankaj Kumar Goswami, Director (Finance) NRL Mr. Indranil Mittra, Independent Director OIL Mr. Samik Bhattacharya, Independent Director OIL Dr. Tangor Tapak, Independent Directors OIL Mr. Raju Revanakar, RCE OIL Mr. P Barkataky and Independent Directors of NRL Smt. Priyambada Kumari Keshri and Shri Sudip Pradhan.

The NRL Day flag was hoisted, followed by NRL Day pledge taking. A chorus of NRL Theme song was sung by employees which was followed by a short cultural program.



Rendition of NRL theme song by employees



Hoisting of the NRL Flag by Chairman NRL Mr. SC Mishra in presence of MD (I/C) NRL Mr. BJ Phukan.

Events

Glimpses of NRL Day Celebration

Pledge taking



At Corporate Office, Guwahati



At Siliguri Marketing Terminal



At New Delhi Office



At Kolkata Office



At Kunjabon, NRL Township



Chairman NRL Mr. S C Mishra addressing employees on NRL Day



Programs organised in the run up to NRL Day









Independent Director OIL, Dr. Tangor Tapak, and ED (Finance & Accounts), Mr. S. Choudhury, visited NRL Football Academy and Numaligarh High School on 21-04-2022 as a part of community engagement programme on the eve of NRL Day.











Chairman NRL and CMD OIL, Mr. S C Mishra along with MD (I/C) NRL, Mr. B J Phukan visited Sumoni village on 21-04-2022 to kick off the plantation project for 10,000 lemon saplings with one year maintenance support. They also visited an ongoing sericulture project and water hyacinth project.







Independent Director NRL, Mr. Sudeep Pradhan along with DF NRL visited Mitharam Chapori Custom Hiring center to monitor NRL's CSR endeavour for agricultural promotion, livestock projects and projects with different Self Help Groups.





Independent Director OIL, Mr. Raju Revanakar, and Executive Director (Finance & Accounts), OIL Mr. S Choudhury, visited NRL's CSR project for employable skilling center operating through ITI Golaghat.





Director (Finance) OIL, Mr. Harish Madhav and RCE OIL, Mr. P K Borkakoti, visited VKNRL School of Nursing and interacted with students and teaching staff on the eve of NRL Foundation Day.



Director (Operations) OIL, Mr. Pankaj Kr Goswami visited Sati Sadhini Kalakhetra where NRL is undertaking its renovation and beautification as a CSR initiative.

Events







NRL Independent Directors Dr. S Lamare and Smt. Priyambada Keshri visited Napathar Model Village in the run up to NRL Foundation Day and took part in a health & awareness camp organized under NRL's CSR project 'Niramoy'.



RCE NRL, Mr. Gopal Sarma, visited workshop conducted by Contract workers union at Telgaram as a part of NRL Day Celebration.

SAKSHAM 2022 celebrated with vigour and verve at NRL

India spent \$120 billion in FY 2020-21 for importing almost 85% of petroleum requirements and approximately 50% of her Natural Gas requirements, amidst huge pricing pressure in the aftermath of the Covid-19 pandemic and the Russia-Ukraine conflict. The nation must also ensure affordability of cooking and transport fuel throughout the country, in inflationary times, whilst maintaining its development pace and keeping the oil & gas industry in India competitive.

India's daily consumption of oil is 5 million barrels. 60 million people go to Indian Petrol Pumps to 'tank up' every day. This consumption is likely to go up in the coming years. India will contribute to 25% of global energy demand from 2020 to 2040, as China will plateau and the EU is already in a stable state. Growth will come from India. It is estimated that India's energy demand is expected to grow at about 3% per annum till 2040, compared to the global rate of 1%, as India's share in global energy demand doubles to 11% - the largest growth in that period of any country.

At NRL, we have always laid a special emphasis on energy consumption through the optimization of operations and processes. Our organization operates in challenging conditions and plays a key role in ensuring energy access for the northeast part of our country, where it must overcome immense logistical challenges. Therefore, we are extremely sensitive to the challenges our nation faces in ensuring adequate availability of crude oil for refineries such as ours to produce petroleum products for our countrymen.

SAKSHAM, acronym for Sanrakshan Kshamata Mahotsav is a nationwide public information initiative by the Petroleum Conservation Research Association (PCRA), under the aegis of the Ministry of Petroleum & Natural Gas, for the conservation of fuel & petroleum products. NRL, since the first edition of SAKSHAM, has been a torchbearer of the campaign's energy conservation message across all its areas of operations.

SAKSHAM 2022, celebrated from 11th to 30th April 2022 on the theme, 'Azadi Ka Amrit Mahotsav through Green and Clean Energy' was no different. SAKSHAM 2022 was flagged off on 11th April 2022 with a pledge administered across all NRL locations, which reinvigorated the spirit of energy conservation within all employees, vendors, and associates.

SAKSHAM pledge taking in various locations







At Delhi Office

Events





At COIT & PNCPL Office, Paradip

At PNCPL Camp office, Balasore

In addition to a month-long social media publicity campaign across Twitter and Facebook which garnered huge digital reception, NRL hosted massive public-outreach events, such as the 'Cyclothons' at Numaligarh and Jorhat on 17th April 2022 as part of SAKSHAM 2022 Cyclothon being observed in 300 cities simultaneously across the country organized by Oil and Gas PSUs.These 'Cyclothons' saw massive participation from across different age groups and were themed on the message of 'Health, Environment, and Fuel Conservation.

The 'Cyclothon' at Jorhat saw a turnout of over 200 cyclists and was flagged off by Chief Guest -DC Jorhat, Shri Ashok Kumar Barman; Guest of Honour, SP Jorhat

Shri Mohan Lal Meena in the presence of veteran actor Ms Reena Bora; well-known social worker Dr. Bolin Khargharia; NIS Coach Mohan Chandra B Bora; Member Assam Olympic Association Shri Noni Dutta; senior NRL officials and other distinguished citizens of Jorhat along with the participating cyclists. The rally followed a 10 KM route from Jorhat Stadium - Lichubari- Sadar- Gar Ali via KB Road and back to the stadium.

The cyclists not only pedaled ahead with great enthusiasm but also carried the message of energy conservation through placards for a 'one-of-its-kind' public information campaign on wheels.

Glimpses of Jorhat SAKSHAM Cyclothon









The Cyclothon in Numaligarh witnessed overwhelming response of more than 200 participants pedaling for the event. The event was inaugurated jointly by DC Golaghat Mr. Mrigesh Narayan Baruah and MD (I/C) NRL Mr. B J

Phukan. NRL officials and people from the neighbourhood participated in the event. DC Golaghat motivated the cyclists and people in general to cycle for better health.

Glimpses of Numaligarh SAKSHAM Cyclothon









NRL News

Events

On 24th April 2022 along with the nation, NRL also organised a 'Walkathon' inside the NRL township which drew over 150 walkers, carrying the message of energy

conservation. The event was capped off with a 'Spot quiz' which saw leveraged trivia for spreading the message of SAKSHAM.

Glimpses of SAKSHAM Walkathon in Numaligarh









Taking the quizzing onto a digital platform, NRL conducted an 'E-Quiz' centred around energy conservation on 27th April 2022, which drew 80 participants gunning for the prizes. The next day, on 28th April 2022, NRL also organized the live streaming of the PCRA SAKSHAM Seminar on 'Roadmap to Biofuel' through the company's Facebook page and Youtube channel.

The pen is mightier than the sword, and NRL ignited many

a writer's imagination with SAKSHAM 2022 Essay and Slogan competitions, along with inviting suggestions on energy efficiency & conservation among the extended NRL family, which drew many noteworthy entries.

NRL also carried out a Steam Leak survey carried out through an external refinery team nominated by CHT which was very helpful in taking proactive measures for further improving refinery efficiency.

International Day of Yoga celebrated with ardour at NRL



International Day of Yoga (IDY) is celebrated all over the world since 21st June, 2015 consequent to its initiation in the United Nations General Assembly in 2014. Hon'ble PM of India Shri Narendra Modi in his UN address proposed the date 21st June to be celebrated as IDY as

it is the longest day of the year in the Northern hemisphere and shares a special significance in many parts of the world. The word Yoga was first mentioned in the ancient sacred text Rig Veda whose origin can be traced from Northern India over 5000 years ago.

The theme for this year's IDY was 'Yoga for Humanity'. Hon'ble PM of India led a mass yoga demonstration in Mysuru Palace, Karnataka. Mass yoga demonstrations were organised at 75 iconic locations across the country as India celebrates 'Azadi ka Amrit Mahotsav' on its 75th year of independence.

Yoga Utsav 2022

In a run up to IDY and as directed by the Ministry of Petroleum and Natural Gas. a Common Yoga Protocol (CYP) drill was conducted as Yoga Utsav 2022 at NRL Township & ITI Golaghat on 3rd May, 2022







Yoga Utsav celebration at Siliguri Marketing Terminal, NRL Township and ITI Golaghat.

International Day of Yoga 2022

On 21st June, 2022, the 8th IDY was celebrated in different locations of the company adhering to IDY 2022 CYP (Common Yoga Protocol).

At Corporate Office, Guwahati MD Mr. B J Phukan joined the employees in performing Yoga.

IDY 2022 was also observed in three different locations





NRL employees participating and celebrating the 8th IDY at NRL Corporate Office, Guwahati

at Numaligarh viz. Kunjabon inside NRL Township, Telegaram Ranga March under the banner of Numaligarh Nagorik Unnayan Manch and Doigrung Natya Mandir.

NRL employees celebrated and joined all the activities planned for the day with great enthusiasm. NRL not only focused on celebrating this day but also spread awareness among the people through various mediums.





Celebration of IDY, 2022 at Numaligarh.

NRL participates in Exhibition on 'Nation Building and CPSEs' at AKAM Mega Show in Gandhinagar, Gujarat

It was a privilege for NRL to be chosen among the 75 premier CPSEs in India to participate in a one-of-a-kind Mega show in Gandhinagar to showcase the contribution of CPSEs to the nation, in commemoration of the 75th year of India's Independence, i.e. Azadi Ka Amrit Mahotsav from 9th June 2022 to 12th June 2022 at the state-of-the-art Gandhi Mandir in Gandhinagar.

The function was presided over by Hon'ble Chief Minister of Gujarat Shri Bhupendra Bhai Patel and Hon'ble Finance Minister of India Smt. Nirmala Sitharaman in the presence of a galaxy of dignitaries including CMDs, MDs, Directors and senior officials of CPSEs.

The objective of the Exhibition Pavilion was to showcase



NRL Stall at AKAM Mega Show







NRL MD (I/C) Mr. B J Phukan welcoming Chairman GAIL Mr. Manoj Jain, Director Finance OIL Mr. Harish Madhav and MD BCPL Mr Reep Hazarika at the NRL stall of AKAM Mega Show

Events

one of a kind products and services by CPSEs. NRL showcased its Wax Plant adopting indigenous technology, the single largest manufacturing unit of Wax in the country along with Pristene brand of Paraffin Wax and the first upcoming 2G Bio Refinery with bamboo biomass as feedstock evincing a lot of interest and business queries. NRL's Stall at the Mega event drew hundreds of visitors from all walks of life.

The CEO Conclave participated by MD NRL, Mr. B J Phukan offered a directional road map by the Hon'ble Union Finance Minister that will help in framing the future course of action for the company. NRL officials also got the opportunity to witness and network with peers from other top CPSEs across India.

Overall, NRL's participation in the AKAM Mega Event was an enriching experience and facilitated the exchange of ideas and best practices with other participating CPSEs.

Plantation Drive at Numaligarh Refinery Limited as a part of Azadi Ka Amrit Mahotsav

To mark AKAM Mega Show, NRL also organized a massive plantation drive across the Refinery as well as NRL Township. The series of events in which more than 500 saplings were planted was inaugurated by RCE Mr. Gopal Sarma at NRL Township and CGM(Mtce) Mr. H K Nath and drew huge participation from NRL employees, contract workers as well as families and children.

Mr. Gopal Sarma also flagged off a plantation drive at Delhi Public School premises by planting an apple tree

NRL News

sapling followed by saplings plantation by Mr. Umesh Harbola, Principal, DPS. Teachers and students of DPS also participated in the plantation.





Plantation drive in Township



Plantation drive at DPS Numaligarh

Glimpses of plantation drive in various Plant Units



SDU



MS Plant





WHFU CDU)/VDU

Inaugurations

NRL implements pipeline construction monitoring system for its Crude Oil Pipeline Project

The Pipeline Information Monitoring System (PIMS) for NRL's under construction Paradip Numaligarh Crude Oil Pipeline (PNCPL) has been implemented for real

time pipeline construction monitoring. The system was inaugurated by Managing Director I/c Mr. B J Phukan on 14th May 2022 in Guwahati in presence of Chief General

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The upcoming pipeline is considered as a backbone of NRL's mega Refinery Expansion Project to treble its capacity from 3 MMTPA to 9 MMTPA.

To optimize the project cost, proper monitoring of the construction progress of the pipeline is much needed and for this NRL shall be using Pipeline Information Management System (PIMS) which is a web based solution, designed to monitor the construction progress. It will provide a better understanding of the pipeline construction progress to the operator. PIMS maps different data related to the ongoing activities of pipelines in a geographical context. The system allows pipeline owners to analyze the pipeline conditions in an integrated way. In this complex project where a lot of documentation on various processes is involved, PIMS could be a useful tool for easy accessibility to all relevant information. The system also helps project monitoring, postconstruction work management, operation and maintenance. As digitalization has become a new norm, NRL has empaneled some of the best IT solution companies for its expansion project. PIMS records all the data related to the pipeline in a set order, starting from scratch which can be helpful in the future for identifying any kind of defect locations that occur in the pipeline. The owner can monitor real-time progress reports from the contractor through the system. Since the project requires multi-company collaboration, PIMS shall help in synergizing the work among all the vendors, contractors, & owners. The system enables tracking, monitoring, analysing, observing, locating and storing real-time data and much more. As it is web-based software so it provides more benefits than other traditional software, like fast set up and easy accessibility etc.

As an advanced timeline of 48 months has been set by NRL for completion of NREP (Numaligarh Refinery Expansion Project), PIMS too is earmarked for securing the digital record of the project. Overall it could be a revolutionary step towards monitoring and analysing project progress towards digitization of project documentation.



Inauguration of PIMS by MD (I/C) Mr. B. J. Phukan

Delhi Office nuggets

MOST SHIPMAN TO SE

World Environment Day pledge was taken in presence of Independent Directors Shri Gagann Jain & Shri Sudip Pradhan

World Environment Day Celebration



Sapling plantation by Independent Directors Shri Gagann Jain & Shri Sudip Pradhan at Delhi



Participation in Cyclothon organized by IOCL at Jawaharlal Nehru Stadium, New Delhi on World Environment Day'2022

NRL News

CSR News



Handing over of Tractor to United Front of Former ULFA, Golaghat on 2nd June 2022



Handing over of Tractor to Nam Doiyang Potato Value Chain Group on 2nd June 2022



Handing over of 3 Tata Winger Ambulances in the month of April and May' 2022 to Titabor Block Public Health Centre, Maa Blood Centre, Patna, Bihar and Teesta Rangeet Rescue Centre, Kalimpong, West Bengal



Inauguration of RO Drinking water plant at Sandhakuda Municipal Area in Paradip, Odisha on 27th April' 2022 by DF Mr. I Mittra



Educational tour of school students to NRL as a part of AKAM celebration on 27th May 2022

Fire & Safety Snippets

Activities carried out by Fire & Safety Department during the period of April' to June' 2022

1. National Fire Service Week was observed from 14th April 2022 to 20th April 2022.

Activities carried out by Fire & Safety Department during Fire Service Week

Hose Drill competition conducted on 16th April' 2022

for Technical Assistants F&S and CISF Personnel.

- Drill exercise and endurance test conducted on 17th April' 2022 for Firemen of Satellite Fire Station.
- On the spot quiz competition conducted at CCR, WCR, NRMT Control Room on 19th April' 2022.

- Training program conducted at NRL Township for Security Personnel on 19th April' 2022.
- Safety talk regarding kitchen hygiene and kitchen safety carried out on 19th April' 2022 for canteen workers.
- Home Safety Awareness Program conducted on 20th April 2022 for Numali Club and Rangbong Club Members.
- Awareness program on Argonite Flooding system conducted at Wax Control Room on 21st April' 2022.
- Fire Drill competition conducted for Satellite Firemen and Township Security personnel on 21st April 2022.
- Fire Training to lady volunteers of Sakhi Project of District Disaster Management Authority in presence of DC Golaghat on 24th April' 2022.
- 3. Level-2 emergency mock drill was conducted at CDU/VDU on 29th June 2022.

Photo Gallery

Photo 1	Wreath placing at the martyrs' memorial on 14 th April 2022		
Photo 2	Hose Drill Competition for CISF		
Photo 3	Drill for Fireman of Satellite Fire Station		
Photo 4	On the spot quiz competition at NRMT		
Photo 5	Training program conducted at NRL Township for Security Personnel		
Photo 6	Safety Talk Regarding Kitchen Hygiene / Safety with Canteen Workers		
Photo 7	Home Safety Awareness at Numali & Rongbong Club Members		
Photo 8	Awareness Program on Aragonite Flooding System at WCR		
Photo 9	Training at Kuruka ME School to Sakhi Volunteers		
Photo 10	Level-2 Emergency Mock Drill at CDU/VDU		





















NRL Shines at PSPB Squash Tournament 2022

Team NRL performed brilliantly in the recently held Petroleum Sports Promotion Board (PSPB) Squash tournament in Jaipur on 28th to 30th April 2022, bagging 3 Gold medals, 4 Silver medals and 1 Bronze medal.

In Women's Team event, a team comprising of Mansi Motwani, Pragya Deka and Diixita Gulgulia won the Gold medal.

In Men's Team event, Dipankar Das, Palash Kumar Kalita, Ali Hyder and Navin Kumar won the Silver medal.

In Women's Individual event, Mansi Motwani won the Gold medal, while Pragya Deka settled for the Silver medal.

In Men's Individual event, Ali Hyder secured the second spot, winning the Silver medal.

In Veteran's Team event, the team of Abhijeet Debroy and Phukan Hazarika bagged the Gold medal.

In Veteran's Individual event, Abhijeet Debroy won the Silver medal while Phukan Hazarika secured the bronze medal.



The NRL Team: (Standing from left) Dipankar Das, Phukan Hazarika, Abhijeet Debroy, Ali Hyder, Navin Kumar, Palash Kumar Kalita. (Sitting from left) Diixita Gulgulia, Pragya Deka and Mansi Motwani.



MoPNG News

India has achieved the target of 10 percent ethanol blending, 5 months ahead of schedule

Government of India, with the aim to enhance India's energy security, reduce import dependency on fuel, save foreign exchange, address environmental issues and give a boost to domestic agriculture sector, has been promoting the Ethanol Blended Petrol (EBP) Programme. The 'National Policy on Biofuels' notified by the Government in 2018 envisaged an indicative target of 20% ethanol blending in petrol by year 2030. However, considering the encouraging performance, due to various interventions made by the Government since 2014, the target of 20% ethanol blending was advanced from 2030 to 2025-26.

A "Roadmap for Ethanol Blending in India 2020-25" was also released by the Hon'ble Prime Minister in June, 2021 which lays out a detailed pathway for achieving 20% ethanol blending. This roadmap also mentioned an

intermediate milestone of 10% blending to be achieved by November, 2022.

However, due to the coordinated efforts of the Public Sector Oil Marketing Companies (OMCs) the target of 10% blending under the programme has been achieved much ahead of the targeted timelines of November, 2022 wherein the Public Sector OMCs have attained an average 10% ethanol blending in petrol across the country.

This achievement in the course of last 8 years has not only augmented India's energy security but also translated into a forex impact of over Rs.41,500 crores, reduced GHG emissions of 27 lakh MT and also led to the expeditious payment of over Rs.40,600 crores to farmers.

With all the initiatives taken by the Government, the EBP Programme is on track to achieve the target of 20% blending by 2025-26.

Mr. Amit Saran joins NRL as CVO

Mr. Amit Saran, IRSME, Chief Vigilance Officer, OIL has assumed additional charge of CVO, NRL w.e.f. 26-04-22.

Mr. Saran is an officer of Indian Railway Service of Mechanical Engineers, 1995. He holds a bachelor's degree Mechanical Engineer with MBA in Operations Management. He has vast experience in Operations and Maintenance over various Zonal Railways and has been instrumental in design validation and field testing of a variety of Rolling stock of Railways and Metro rail systems in Research, Design and Standards Organisation.

In Ministry of Mines, he has dealt with issues of Aluminium sector and International Cooperation in Mining Sector besides administrative matters of Geological Survey of India, Indian Bureau of Mines and National Aluminium Company. He has been instrumental in formulating the



Presentation to CVO at Corporate Office

National Non-Ferrous Metal Scrap Recycling Framework, 2020, developing the Non-Ferrous Metal Import Monitoring System and setting up of Khanij Bidesh India Limited besides steering the National Mineral exploration Trust to enhance mineral exploration in the country.

He was accorded a warm welcome at NRL Corporate Office on 27th May'22. A brief overview of the company including the upcoming Refinery Expansion Project was made before him in the form of a presentation. CVO took stock of different aspects of NRL's functioning.



CVO Mr. A Saran inaugurates his chamber in NRL Corporate Office on 27th May'22

DF addresses S&P Global Mumbai Forum 2022

Our Director (Finance) Mr. Indranil Mittra was invited as a Keynote Speaker to address the inaugural session of the prestigious S&P Global Mumbai Forum 2022 held on 20th and 21st June 2022.

The 2 day annual forum is organized by M/s Platts with the objective of providing vital updates on the global energy mix, forces driving the Asian transportation fuel markets, key insights on Crude Oil, LNG & other commodity markets and is attended by peer industry members and global experts from the oil & gas industry alike.

DF in his address touched upon pertinent points related to prevailing market dynamics and ways in which it is impacting oil industry, the increase in percentage share of Natural Gas in India's energy mix and steps taken by the Government of India for shifting focus of Oil and Fas companies towards becoming energy providers rather than being only fossil fuel providers.



People

He also shared updates on increasing percentage of ethanol blending in petrol, expansion of CGD network in India, significant investments coming up in petrochemical sector and how refinery integration has emerged as a key source of cost competitiveness. While talking on the North East Hydrocarbon Vision 2030, he informed the

forum on the investment plans of NRL under various projects namely refinery capacity expansion, venturing into petrochemicals, setting up of bio-refinery for 2G ethanol, Indo Bangla Friendship Pipeline apart from NRL's contribution in supporting development & growth of the region.

Atithi Devo Bhava

Thailand Ambassador visits NRL

RL was privileged to host Her Excellency Pattarat Hongtong, Ambassador of Thailand to India along with her delegation including Mr. Kritnarong Sereeswad, First Secretary, Political Division, Thai Embassy in India and Mr. Thanchanok Uthaiwan, Second Secretary, Public Affairs Division, Thai Embassy in India at NRL Corporate Office, Guwahati on 5th April 2022.



Her Excellency was welcomed by MD I/C Mr. B J Phukan, who is also the Vice Chairman, CII Assam State Council and other members of CII.

In his welcome address, Mr. Phukan said that Assam and Thailand share very close cultural and historical ties with Ahoms of Assam tracing back their origins to Thailand. He also expressed his desire to see more trade and business opportunities opening up between the two countries, so that both the countries can gain from economic activities generated.

Her Excellency thanked NRL and CII for the hospitality and stressed on the need to enhance bilateral relations between India and Thailand. She spoke about the potential of doing business with India's North East considering the geographical proximity of the two countries and cultural alignment that they share with each other. NE would be a priority in her tenure as Ambassador, she said. There are 34 Thai companies operating from India, and creating more business opportunities would be a win-win situation for both countries, she said.

Accomplishments

GeM Director's Award for Commercial Officers

GeM Directors made a visit to NRL offices in Guwahati and Numaligarh on 20th and 21st May'22. The following NRL officers from Commercial and Project (Commercial) Department were identified as high value buyers and felicitated on the occasion with GeM Director's Award.



Mr. Jyoti Bhusan Sarma, GM (Commercial), Project



Mr. Jintu Bora, CM(Commercial)



Ms. Kaveri Hazarika, Manager (Commercial)



Ms. Monalisha Dutta, Manager (Commercial)



Mr. Bhaskarnil Hazarika, Manager (Commercial)

Success of Nupur Art and Music School

Nupur Art and Music School located in NRL Township has for the first time collaborated with LCM (London College of Music) under the University of West London for conducting online exams for its students on 30th April' 22 and 1st May, 22 at NRL Township.

A total of 34 students appeared in the examination in various streams & grades of Western Vocal, Keyboard & Guitar. 25 students have achieved distinction and 8 students have earned their Merit certificate. The above is a manifestation of the continuous effortsof the Management committee and teachers of the school.





Mr. Sanjay Kumar

Das, Sr. Manager (Warehouse) represented India in International Federation of Body Building and Fitness (IFBB) Mr./Ms. Universe Fitness Festival

India 2022 organized by Indian Body Building and Fitness Federation in Men's senior bodybuilding category (80 Kg to 85 Kg) which was held at Pune of Maharashtra from 15^{th} April'2022 to 17^{th} April'2022 and achieved the 6^{th} position.



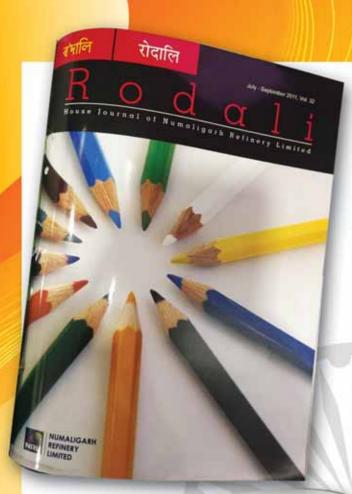
Mr. Abhijit
Konwar,
DGM (TS) and
Mr. Mrityunjoy
Khound, SM
(Operations)
participated in
CHT Activity
Committee Meet
on 'Isomerization
and Reforming:

Advances toward Petrochemicals' held on 23rd June'2022 at IOCL, Mathura Refinery and made a presentation on 'NRL's CRU and ISOM units'.

New joinees

A hearty welcome to the following new members of the NRL Family who joined the Company during Apr-Jun 2022

Sl. No.	Name	Designation
1	Amrit Darshan	GET (Instrumentation)
2	Saurabh Sewaramani	GET (Mechanical)
3	Nilotpal Kalita	GET (Mechanical)
4	Nilay Borpujari	GET (Mechanical)
5	Rishabh Kumar	GET (Civil)



From the Archives

Annual General Meeting of NRL held NEL News

The format Court Meeting and Court of the Co

Owner, Mr KK Singh In the ACM Ourseast Mr RX Singly in the ACM address approach the Nation on the processors of the common countries and the processor of the common countries and the process and for the process and for the process and for the common countries of the company on a section before the countries of the company on a section to face the countries of the common countries. In the countries of the countries. on yet of the time grown the domination plans of the company, going a dustrale of medium of the next that his should for NML. The second of the Chemist's specifica-second of the Chemist's specificareproduced in the indicating pages of

As a manual of ACM per registred or thank between NRL played had to a played and distinguished. percentition, bureautitis, associates and well solders from all walks of life. The highlight of the evening's colluted. program was a beautiful charming up by at the NRI. Theme being by well known

The ACM of NRL highlighting the scherreness, results and future plans of the company was widely covered by the regional and national press.







Deef Sharpeners.

On school of this board of Durcoins and on my personal behalf, I welcome you all
On school 16* Arexual General Marting of Normaligants Retinery Limited, Nortice
Site Assets General Marting, Durstray Report and Audited Accounts has been
also assets of the Assets of Len pleased to inform you that NEL has completed yet arother year with a findfully averdoning challenges on several fronts.

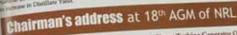
Include, overcoming challenges on several fronts.

Let this light some of the ingridicant aspects given the Company's business during in several year 2010-11.

Design four quarter of 2010-11, NRL completed the Diesel Quality Upgratation from the proposed properties of St. 438 crosss. Implementation of the project for during approved properties for the project for the properties of the project for the properties of the project for the project of the project for the project f

The other major event during the year was completion of the Natural Case.

The other major event during the year was completion of the Natural Case where it is not not not Naphatha as hard and fixed has since resulted in reduce a summer in Destillator yield. fices of the Natural Gas populars in Pubs



Physical Performance

Crude Ecocophysis during 2010-11 was 225 MMT

Selection of the 12 MM Share, Turbine Generator Operation.

Operation of the 12 MM Share, Turbine Generator was

stabilized during the year and the STG incree generator was

stabilized during the year and the STG incree generator

processing However. Dutilizer Yield improved in

during the quarters. In fact, NRL's Distribute Yield improved in

the influency Specific Energy Consumption during the

pure use 890 MEN.

Design 2020-11, product evacuation at 2.07 MMT was

larger than total production of 2.01 MMT, 20% of the

larger per share in 2010-11 was 126 companed to

Damig 2000-11, product evacuation at 2.07 MMT wishing for their total production of 2.01 MMT, 20% of the militis from the refinery were evacuated by road. 20% by rail and \$22% through the Numaligath-Siligan

humaning excellence on the Salety front, NRLs associative LTA free marshiners as on 31° March, 2011 maked 16.2 million which translates to over 9 years of withint free operations.

On the environmental front, besides maintaining all terinomental parameters within norms, 100% efflores with moved during the year.

Steam Turbine Generator Operation

NRL News

Earning per share in 2016-11 was its 1.36 compared to 8x.3.15 in the pervisors year, between ignoration of cash during 2016-11 at 8x.45° crosss was higher compared to 8x.96° crosss in 300% contract to 8x.96° cross with higher compared to 8x.96° crosses in 300% in 1.30° cross was higher compared to 8x.96° crosses in 300% in 1.30° cross in 300% in 1.30° cross in 1.3

As on 31° March, 2011 NSL's Net Worth surround to Fa-2001 mores while debt equity ratio was encoded at 204. As on 31° March, 2011 NSC is Not Worth increase

During the year NSL comband 8x 70c more to the Central Exchapter while combandors to the Sate Euchoper small combandors to the Sate

The Seport of the Compteller and Audion General (ChAG) on accounts of the Company for the year subclass of March 2011, short not carry any compant to subcreation. NRL has been critical with red comments by the ChAC for the 11° constitutive year which is

B O D A L 1





Leading and Managing Creatively High Growth – in an environment of exponential change and complexity

This is the 3rd in the series of articles on the title authored by former MD NRL, Dr. Bhupati Kumar Das.

Part III

1. In part II, it was emphasised that Transformational Leadership process is multi-layered, multi-level, multidimensional and multi-faceted. It creates a learningculture that inspires and enables people to exercise influence from any level in an enterprise, in a country, in a society. It is not that it is not happening now, but such instances of inspirational leadership are isolated and sporadic, and are happening largely due to individual calling. What is required is that it becomes the rule through the transformational leadership process rather than exceptions; people mindsets go through a transformation to start thinking the way a leader thinks. A transformational leader through inspiration and motivation ushers in such a change on a regular basis. An important element in this transformational leadership process is the power of empowerment.

2. Empowerment:

At the core of transformational leadership process sits the leader's ability for empowerment; empowerment at individual level, at organisational level (NGOs and People's Organisations) and at societal level. As Dr Usha Jumani enunciated in her book, *Empowering Society*, empowerment process can be depicted as the expansion of the word EMPOWER itself as:

	At	At organisational level		
EMPOWERING	individual level	NGOs	People's Organisations	At society level
E	Energise	Engage	Establish	Enable &
M	Motivate	Mobilise	Manage	Mainstream
P	Pursue	Promote	Provide	People's
0	<pre>Overcome</pre>	O rganise	0wn	Organisations for
W	Worthy	Work	Warrant	Wealth
E	Earn	Enrich	Excel	Equality
R	Relate	Return	Realise	Representation

These leaders create an enabling environment where the team members feel empowered to pursue the set objective with passion and positive energy to its logical end, however hard and challenging the task may be.

3. Passion and positive energy

Transformational leaders are driven by unbounded passion and positive energy. Positive energy drives

passion. Passion converts lethargy into energy, inertia into initiatives. When collaboration happens, energy turns to synergy. A man driven by passion achieves much more than what is normally possible. One can cite the example of Eric Weihenmayer. He was blind from his birth. But he had a passion to climb mountains.



Dr. B K Das

He had never seen a hill, but he was passionate about climbing the summit of Mount Everest, world's tallest peak. And sure enough, he succeeded. When he finally set foot on Mount Everest, he was enthralled and his passion and unwavering determination could have been expressed in words as: "I am born without sight, but I live with insight and foresight." Another case which comes straight to mind is the unbelievable life-story of Warren Macdonald, an adventure-sports enthusiast with an undying passion for climbing. Unfortunately, in a climbing expedition, a one-tonne boulder fell onto him and both his legs had to be amputated from midthigh downwards to save his life. The operating doctor gave his verdict that Warren would never walk again. But he underestimated Warren Macdonald's positive energy. Macdonald told himself, 'Doctor said, I would never walk again. But he never said I would never climb again.' Thus, his passion driven by his enormous positive energy made him start climbing again and in no time, he succeeded in climbing Africa's tallest peak, Mt Kilimanjaro, America's tallest cliff face, El Capitan and Canada's almost impossible to climb 'face', The Weeping Wall. Such is the power of passion driven by positive energy and transformational leaders are aflush with it which they inculcate into their teammembers.

4. Change yourself first

In a changing world, you cannot create growth and development unless you change yourself. Objective is not transformation per se, but growth and development. The chain is: **learn to change – change – grow.** But how do you change yourself? For that, you require to change your **mind-set**. And how do you change your mindset? You change your

In touch with

mind-set by changing your mental models where required. Mental models are deeply held believes and assumptions about yourself and others that impact your perception, behaviour and action. It is obvious that no one is born with beliefs. But as one grows up, he or she gathers them from socialisation, from his interaction with his environment, over a period of time. When a child grows up, he or she is not only growing to be an adult, but also is getting adulterated, so the saying goes. Mental models are formed over a period of time from parents, peers, environment. Behind every mental model, there is an experience. For example, some of the common-place mental models are: 'position brings power'. 'man is superior to woman', 'rural people are authentic', 'boss is always right', 'Assamese are hospitable people', 'Assamese are lahelahe people, 'Marwaris are business minded', 'Punjabis are fun-loving', 'Bengalis are intellectuals', 'Bengalis are argumentative' etc. Obviously, some of these mental models are not correct or not valid anymore. But these are pictures some people carry in their minds because of their experience with people and environment For instance, Assamese are no longer 'lahe-lahe' people. They are now as industrious, as conscientious, as driven by purpose as other people in India. So, some of the mental models are required to be changed after checking their validity.

The process of change

It is evident that in a changing environment, one needs to change oneself in order to achieve growth and development. The process of change is: 'Change your mental models', leads to 'change your mindset' stage, leads finally to 'change yourself' stage. For that, the first step is to check whether your mental models are correct or not. Because, change for change's sake is of no use. Change when required is the key. But what is the process involved in such validation? The process of changing mental models dwells on a four-step approach: (a) Be aware (b) Challenge (c) Validate and (d) Change if necessary. First, you have to be aware that you are carrying a mental model, then you have to challenge it to bring it to surface, then you need to validate it with recent data and then change it if your validation proves that your mental model is no longer correct.

Now how does change of mindset leads to growth and development in a changing world? It does as it leads to changed thinking. The chemistry of achieving desired results is as follows:

Chemistry:

Change Thinking \rightarrow Change Decisions Change Actions \rightarrow Change Results

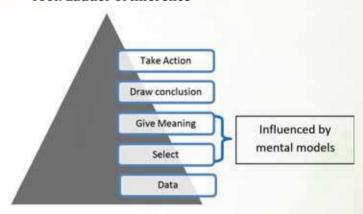
Improving the results depends on how well you reflect on the outcome of your decision and how well you feed the learnings to your next decision. This spiralling process keeps improving your decision till you achieve desired result of your actions. This framework is called **learning cycle** as illustrated below

Framework: The learning cycle:

Deciding → Doing → Reflecting → Connecting

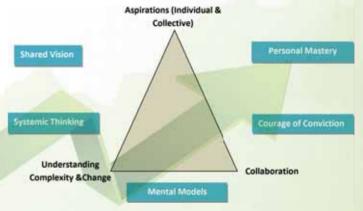
The tool to ensure better results from your actions by screening out the influence of wrong mental models is the **ladder of influence** as illustrated below:

Tool: Ladder of inference



5. Cornerstones of a new behavioural paradigm

So, today's leadership is all about Aspirations (Individual & Collective), Collaboration, understanding Complexity and Change.



While shared vision, personal mastery, courage of conviction and systemic thinking operate on the Transformational Leadership process, awareness and examination of mental models for changing if necessary are crucial for delivering results.

The author can be reached at bhupati2010@gmail.com

To be continued

Club News - **DNest Club**

DNest Club Day

The much awaited 'DNest Club Day' was organized on the 2nd of April, 2022 at Racquet & Billiards Club, Guwahati. MD Mr. B J Phukan and his better half Ms. Geetali Phukan, Director (Finance) Mr. Indranil Mittra, Sr. CGM (CA) Mr. Nikunja Borthakur and his better half Ms. Mitali Borthakur inaugurated the Day by formal lighting of the ceremonial lamp. The dignitaries and the DNestians were greeted with a welcome note by Club President Mr. Pallab Das. Slowly but surely DNest Club has been showing an increase in its size

with a total number of almost 70 members. The evening witnessed a series of events starting with the cake cutting ceremony by the Club members and then their children coming up with some amazing in-house performances which was enthralling for the audience. 'Blue Wings', a local band came up with some mesmerizing numbers and DNestians could not resist themselves from putting on their dancing shoes. It was a successful event and came to an end with a DJ session.

Glimpses of DNest Club Day celebrations













Club News - Kaliyani Club





Cultural evening and dinner organized during the visit of Joint Secretary Refineries (JSR) Mr. Sunil Kumar on 15th April 2022.





Visit of newly appointed CVO of NRL, Shri Amit Saran (IRSME) on 26th May 2022

Club News - Kaliyani Club







Meet of Chairman with senior dignitaries of OIL & NRL on 21st April,2022









Meet of Former MDs' and Directors of NRL on 24th April, 2022







Impromptu interaction with Mr. Hedayat Ali, the $8^{\rm th}$ Assamese to successfully scale Mount Everest on $23^{\rm rd}$ May 2022

Kalyani Club gifting a Desktop to Old Age Home Amar Ghar on 11th April, 2022

Club News - Kaliyani Club





Book Donation Drive organized by WIPS NRL chapter (2021-2023) in association with Kaliyani & Rangchali Club on 7th July, 2022



As a social service, sports materials were distributed to local organizations- Gyandeep Library, Rongbong by Kalyani Club on 29th May, 2022



Kaliyani Club, as a part of its social service activities, contributed an amount of Rs. 20,000.00 (Twenty Thousand Only), to NAVAJEEVAN, an NGO focused on the care and nurturing of under-privileged children on 1st June 2022



Distribution of Sports Materials to local organisations (Mukti Yuva Sangha, RongBong; Pragjyoti Yuva Sangha, Bishnupur; Ponka Nava Yuvak Sangha, Ponka; Nilakantha Youth Club) as a part of social service activities by Kaliyani Club on 12th May 2022



Workshop organized for the members and their families on Drama cum Personality development, by renowned alumnus of NSD (National School of Drama), Delhi on 4th - 11th June, 2022

Picture Speak

Theatron (The Performer's Night)







To celebrate Theatron, an in-house cultural evening was organized that included a short skit performed by the children, under the supervision of Shri Jyoti Narayan Nath, ex-NSD alumnus. A social drama, 'Astitva', was performed by Club members, under the guidance of Shri Rajib Kro and Shri Jyoti Narayan Nath. Members of the Manna Blind Development Society, Bokial presented a short musical show. Kaliyani Club made a generous contribution of Rs. 10,000.00 to the society for the benefit of its members.

Club News - Numali Club









In an effort to preserve the rich Assamese traditions, Numali Club, the ladies club of NRL, organised a Biya Naam, Uruli and Sankha Dhwani competition on 25th June 2022

Club News - Rangchali Club

Rangali Bihu Workshop

Rangchali Club organised a Bihu workshop from 20th to 29th April 2022 inside the Club premises. The workshop included *Dhol* and *Pepa* recital which was coordinated by well-known *Ojah* Jiten Bora and *Latasil Bihurani* Rajashree Nath. Quite a good number of children and ladies participated in this workshop.

Rangchali Club Rangchali Bihu Sanmilan

Rangchali Club celebrated 14th Rangchali Club Rangali Bihu Sanmilan from 30th April to 1st May, 2022 with active participation of Club members and their families. On 30th April 2022, the celebration commenced with the hosting of Bihu flag by working President of Rangchali

Club. Various competitions were conducted among the Club members and their families. A colourful cultural procession was also taken out by an invite cultural troupe. The Club members along with their families also joined the procession.

Club News - Rangchali Club



Glimpses of the Bihu Sanmilan



Cultural procession taken out on the occasion



Club souvenir Bihuwan being inaugurated on 1st May, 2022 by renowned Poet Rajesh Kumar Tanti.

Farewell to Durgaswer Baishya

On 28th May 2022, Rangchali Club bade a warm farewell to its senior member Mr. Durgaswer Baishya upon his superannuation from the services of NRL.

Kalaguru Bishnu Prasad Rabha Divas

Following the tradition of observing *Bishnu Prasad Rabha Diwas* every year, this year too Rangchali Club celebrated this special day from 25th to 26th June, 2022.

A drawing competition was organised among the students on 26th June. Rabha Sangeet, Assamese poem recitation and dance performances based on Bishnu Prasad Rabha's composition were organised among the Club members and



Art completion being held to mark Bishnu Prasad Rabha Divas

their families. A large numbers of children and members participated in the competitions. Well known classical singer Mr. Dabanga Bhuson and his troupe enthralled the audience with their best numbers.

Handwriting Improvement workshop conducted

Rangchali Club organized a handwriting improvement workshop from 28th June to 04th July, 2022 at Rangchali Club premises among the students to help them overcome handwriting deficiencies and thereby increase their self confidence. The workshop was run by Unique Calligraphy, a premier handwriting improvement institute from the North East. Miss Tulsiepriya Bordoloi presented the concepts and techniques for effective writing. The workshop drew an overwhelming response from students.

Annual Bihu Celebration

The entire fraternity of Delhi Public School Numaligarh geared up to celebrate Pre *Rongali* Bihu celebration cum competition. The mellifluous tunes of the *Pepa, Toka, Gogona* and the *Dhol*, the sumptuous *Pithas* and other delicacies added to the richness of the festival.





An Interactive Session with Dr. Shyamanta M. Hazarika

An interactive session was held on 27th April, 2022 at the Community Centre, NRL Township in association with DPS Numaligarh and CSR team of NRL. The Guest speaker was Dr. Shyamanta M Hazarika, Professor of IIT Guwahati, Mechanical Engineering Department with specialty in Biomimetic Robotics and AI. Classes 8-12 of DPS Numaligarh and students from the nearby community schools participated in the session

Dr. Shyamanta M Hazarika spoke on his field of expertise and shared pointers with the students for working on the robotics and AI field and encouraged them to tinker and innovate for a better tomorrow. He also stressed on the fact that AI and Robotics is an all pervading subject encompassing varied streams and subjects, specially Logic

& Philosophy and Literature. The question and answer round witnessed children clearing their doubts and asking pertinent questions The program also marked the release of the Annual School magazine, 'A Child's World' by MD NRL Mr. B J Phukan in the presence of Dr. Hazarika, Pro Vice Chairman DPS Mr. Gopal Sarma, Principal DPS Numaligarh Mr.U.C.Harbola and the Chief Editor and Coordinator of the Annual magazine Ms. Priyanka Kaushik Goswami. MD NRL praised the efforts of the school and the students and asked them to keep on working on innovation.

The program came to an end with the Vote of thanks by Vice Head Girl Urmi Harbola which was followed by a close knit session of exchange of ideas with the expert, Dr. Shyamanta M Hazarika in the ATL lab of the school.







Techno Cultural Fest – Rhapsody 2.0

College organized a Techno Cultural Fest from 28th-30th April, 2022. The participants of DPS Numaligarh participated in different competitions like – Futsal, Solo Song, Modern Dance and Painting. Nandini Das and Abhas Mazindar of Class XII (B) qualified for the second level in the Singing Competition. In Painting Competition, Ayesha Tabassum of Class IX (A) was awarded the first prize with a cash prize of Rs 1,800.00 and a certificate.



DPS News

Career Fair at DPS Numaligarh

On 18th and 25th June 2022, the Wellness Committee of DPS Numaligarh organized a Career Fair in the school premises. The event commenced with the inauguration of the fair by Principal, U.C Harbola followed by his speech. The students from Classes VIII to XII attended and participated in the fair which proved to be an enriching experience.





Special Assembly with Mr. Hedeyat Ali, Mount Everest Scaler

n 25th May, 2022, mountaineer Mr. Hedayat Ali who scaled the Mount Everest on 19th May 2022 visited the school. He spoke of his journey to the Everest overcoming hardships which he considered as lessons learnt. An alumni of Sanik School Goalpara, his dream to scale the Everest began while he was on a school trek to Sikkim and witnessed the mighty Himalayas.



Drawing and Poster Making Competition

In a run up to International Day of Yoga 2022, DPS Numaligarh conducted pre-events of Drawing & Poster Making Competition on 8th June 2022, witnessing a participation of about 520 students



Creative Corner

Art Exhibition organised for students of Classes IV to XII to mark the International Day of Yoga 2022 inaugurated by Headmistress, Ms. Lonu Gogoi



HOW TO GET YOUR BRAIN TO FOCUS?

Dr. Diganta Konwar

Continued from previous issue

- 4. Get more sleep. Many factors affect your sleep. One of the most common is reading from an electronic device like a computer, phone, or tablet or watching your favourite movie or TV show on an LED TV just before bedtime. Research has shown that such devices emit light towards the blue end of the spectrum. Such light will stimulate your eye retina and prevent the secretion of melatonin that promotes sleep anticipation in the brain. Use a filter or "blue light" glasses to minimize such blue light or avoid all electronic devices before bed. Other ways to improve sleep include avoiding exercise late in the day, staying hydrated throughout the day, using journaling or breathing exercises to quiet the mind, and creating a predictable bedtime routine and schedule.
- 5. Choose to focus on the moment. It might feel counterintuitive when you feel unable to concentrate, but remember that you choose where you focus. It's tough to concentrate when your mind is always in the past and worrying about the future. While it isn't easy, make an effort to let go of past events. Acknowledge the impact, what you felt, and what you learned from it, then let it go. Similarly, acknowledge your concerns about the future, consider how you are experiencing that anxiety in your body, then choose to let it go. We want to train our mental resources to focus on the details of what matters at the moment. Our minds go in the direction we choose to focus.
- 6. **Take a short break.** This also might seem counterintuitive, but when you focus on something for a long time, your focus may begin to die down. You may feel more and more difficulty devoting your attention to the task.
 - Researchers have found that our brains tend to ignore sources of constant stimulation. Taking very small breaks by refocusing your attention elsewhere can dramatically improve mental concentration after that. The next time you are working on a project, take a break when you begin to feel stuck. Move around, talk to someone, or even switch to a different type of task. You will come back with a more focused mind to keep your performance high.
- 7. **Connect with nature.** Research has found that even having plants in office spaces can help increase concentration and productivity, as well as workplace satisfaction and better air quality. Finding time to take a walk in the park or appreciating the plants or flowers in your garden can boost your concentration and help you feel refreshed.

- 8. **Train your brain.** Scientific research is starting to amass evidence on the ability of brain training activities to enhance cognitive abilities, including concentration, in adults. Such brain training games can also help you develop your working and short-term memory, as well as your processing and problem-solving skills. Examples of such games include jigsaw puzzles, sudoku, chess, and brain-stimulating video games.
- 9. Exercise. Start your day with simple exercise and get your body moving. Regular exercise releases chemicals key for memory, concentration, and mental sharpness. Researchers found that exercise can boost the brain's dopamine, norepinephrine, and serotonin levels and all these will affect focus and attention. Individuals who do some form of exercise or sports perform better on cognitive tasks when compared with those who have poor physical health. Physical movement helps relax the muscles and relieve tension in the body. Since the body and mind are so closely linked, when your body feels better so, too, will your mind.
- 10. Listen to music. Music has been shown to have therapeutic effects on our brains. Light music may help you to concentrate better, but some music may distract you. Experts generally agree that classical music and nature sounds, such as water flowing, are good choices for concentration while music with lyrics and human voices may be distracting.
- 11. Eat well. Choose foods that moderate blood sugar, maintain energy, and fuel the brain. Fruits, vegetables, and high-fiber foods can keep your blood sugar levels even. Reduce sugary foods and drinks that cause spikes and dips in your sugar levels make you feel dizzy or drowsy.
- 12. **Set a daily priority.** Write down what you want to accomplish each day, ideally the night before, and identify a single priority that you commit to accomplishing. This will help focus your brain on what matters, tackling the big jobs first and leaving the small stuff till later. Break large tasks into smaller bytes so that you will not be overwhelmed. Identifying true priorities can help relieve distracting anxiety, and achieving small daily goals can wire your brain to achieve success.
- 13. **Create space for work.** Create a calm, dedicated space for work, if possible. Not everyone can have a well-appointed office, but desk organizers, noise-cancelling headphones, an adjustable monitor, and adjustable

VK NRL Hospital Section

lighting can help. Clear clutter out of sight, make it as ergonomic and comfortable as possible, and try to keep your space neat and ventilated.

- 14. **Use a timer.** Train your brain to hyper-focus on a task by using a timer or phone alarm. First, decide what task you want to complete. Set your timer for 20 minutes (generally not more than 30 minutes) and concentrate on the task. When the alarm rings take a short break for 5 minutes. You can either take a walk and do some stretching exercise, then reset the timer and start again. This technique has shown to be effective to improve your concentration.
- 15. **Switch tasks.** While we may want to concentrate on a particular task, sometimes we get stuck and our brain needs something fresh to focus on. Try switching to other tasks or something you love to do. Switching tasks can help you stay alert and productive for a longer period.

Learning how to improve concentration is not something

you can achieve overnight. Professional athletes like golfers, sprinters, gymnasts take plenty of time to practice (and usually have a coach) so that they can concentrate and get the right move at the right moment to achieve excellence.

The first step to strengthen your concentration is to recognize how it is affecting your life. If you are struggling to meet commitments, constantly side-tracked by the unimportant, or not moving toward your aspirations, it is time to get help with concentration so that you can focus on what matters most to you.

Learning how to concentrate at work is essential for succeeding in your career and life. By improving your concentration, you will find that you can accomplish more of what you value and feel better doing it. It's not just about accomplishing tasks but about making time for joy and happiness so that you can achieve a meaningful and satisfying life.

Picture Speak



Blood Grouping Camp on the occasion of Word Blood Donor Day at Rajabari Higher Secondary School on 14.06.2022



Celebration of 24th Hospital Foundation day on 12.05.2022



Sanrakshan Kshamta Mahotsav (SAKSHAM)-2022



BCPL celebrated 'Sanrakshan Kshamta Mahotsav (Saksham)-2022', in line with the guidelines of Petroleum Conservation Research Association (PCRA), under Ministry of Petroleum & Natural Gas, Government of India. On this occasion, different awareness programmes

were organized as a part of Green and clean energy on the theme 'Azadi ka Amrit Mahotsav through Green and Clean Energy'.

A Technical Meet at Dibrugarh University was held on 20th April '22 where a session was carried out on the awareness





towards fuel and energy conservation. Walking rally was organized from BCPL Township to BCPL Lepetkata Plant on 25th April '22 towards awareness on fuel conservation. Awareness programme on Green & clean Energy by External Faculty from Dibrugarh University for contractual employees and stakeholders was organized on 27th April '22. A mass awareness programme was organized on Fuel and Energy conservation and protection of environment

at Sarvajanin High School of Subhachuk, Dibrugarh on 29th April '22 near BCPL Lepetkata Plant. To promote awareness on energy conservation, BCPL organized Paper Presentation and Drawing Competition among the students of the school with participation of more than 400 students. Further, different awareness programme among employees were organized to sensitize on the theme of SAKSHAM- 2022.

World Environment Day (WED) 2022

BCPL celebrated World Environment Day (WED) 2022 by conducting a district level awareness programme at BCPL, Township Dibrugarh along with some other in-house programme. Nearly 500 participants took part in the district level photography & art competition along with 12 guest artists. The event witnessed a gathering of more than 700 people.

On this occasion, Shri Reep Hazarika, Managing Director BCPL, Shri Pruthiviraj Dash, Director Finance, BCPL, Shri Biswajit Pegu, Deputy Commissioner, Dibrugarh Shri Shwetank Mishra, Superintendent











of Police, Dibrugarh, Shri L K Nath Vice Chancellor, Dibrugarh University and Dr. Saikat Patra Chairman, Dibrugarh Municipality Board addressed the gathering and spoke on the significance of the event. The programme was followed by tree plantation and inauguration of photo gallery exhibition. A Plantation drive was carried out at different plant installations along with Barbaruah and Sivasagar Township. Further, on the eve of World Environment Day 2022, Dr. Kiran Bedi, Retd. IPS and former Lt. Governor of Puducherry addressed all the employees of BCPL and planted a sapling during her visit to the complex. BCPL Lakwa unit celebrated World Environment Day by conducting an awareness programme at Lakwa Jatiya Vidyalaya along with tree plantation. BCPL Duliajan unit celebrated World Environment Day by organising an in-house awareness session and planted saplings. BCPL also started a massive plantation drive along with Dibrugarh District Students Union in and around the petrochemical complex on World Environment Day 2022. Around 10000 saplings were planted in line with the drive.







BCPL Celebrates International Day of Yoga 2022

BCPL celebrated 8th International Day of Yoga at BCPL Dibrugarh on 21st June, 2022 in a grand way by taking up various activities to observe the occasion. A yoga session was organized where different asana/postures of yoga was

demonstrated by invited yoga instructor Shri Pranab Kumar Nath, Assistant Director (News) All India Radio, Dibrugarh (AIR) at Family Welfare Center, BCPL CISF Township Dibrugarh. Employees along with their family members,



CISF personnels actively participated in the programme and have run through the 'asanas' together. Various 'asans' were also exhibited by yoga instructor explaining its importance and benefits to the participants. Shri Reep Hazarika, Managing Director BCPL, Shri Pruthiviraj Dash, Director (Finance) and Shri R.K Singh, Chief Operating Officer, Shri T.Haokip, Deputy Commandent, CISF of the company and other senior officials were also present during the session.

In order to celebrate International Yoga Day in a befitting manner, activities like online quiz, slogan writing, poster making, essay writing etc. were organized for employees,





contract workers, spouse and children of BCPL to create awareness on yoga practice; an awareness talk on "Yoga for life" for the employees by Shri Diganta Biswa Sarma, Motivational speaker was also a part, where the importance and benefits of yoga was highlighted.

Banners were displayed in various locations on the theme of International Day of Yoga, public service message on All India Radio Dibrugarh, various posts in social media was also given in order to spread awareness of yoga.

BCPL signs MoU with AIM

Brahmaputra Cracker and Polymer Limited BCPL has signed a memorandum of understanding (MoU) with Assam Institute of Management (AIM), Guwahati on 26th May 2022 to facilitate industry academia collaboration in various shared domains.

The MoU was signed by Shri Rohini Kanta Sharma Deputy General Manager (HR) BCPL and Dr Sanjib Raj, Director (In-Charge), AIM in presence of Shri Jayanta Kumar Baruah Chief Manager (HR), BCPL, Shri Nakul Chandra Kalita, Dr. Sinmoy Goswami AIM and other staff and students of AIM.



The event was organized in the campus of Assam Institute Management at Paschim Boragaon Guwahati.

BCPL inks MoU with IWAI to set logistic chain for feedstock

BCPL executed Memorandum of Understanding (MoU) with Inland waterways Authority of India (Ministry of ports, shipping & Waterways, Govt of India) on 12th April 2022 for setting up of a logistic chain for movement of cargo for Petrochemical Complex of BCPL at Dibrugarh. BCPL plans to connect to the Eastern sea ports of India and to the ASEAN countries using this Indo-Bangladesh Protocol (IBP) route. The MoU was signed by Shri Pranjal Changmai, General Manager Operation In-charge, BCPL and Mr. A. Selva Kumar Director, IWAI, Guwahati in presence of Hon'ble Chief Minister of Assam Shri Himanta Biswa Sarma, Shri Sarbananda Sonowal, Hon'ble Minister of Ports, Shipping and Waterways and AYUSH,Govt of India and Shri Rameshwar Teli, Hon'ble Minister of State for Petroleum and Natural Gas and other dignitaries were also

present during the occasion. Shri Reep Hazarika Managing Director BCPL, Shri Pruthiviraj Dash Director Finance BCPL were also present during the signing of MoU. The MoU will open new avenues for investment for BCPL in addition to long term sustainability and create opportunities in industrial arena in and around Dibrugarh District.



नुमालीगढ़ रिफाइनरी कॉर्पोरेट कार्यालय, गुवाहाटी में हिंदी कार्यशाला का आयोजन

र्यालयी कामकाज में हिंदी प्रयोग को बढ़ावा देने और कार्यशाला के माध्यम से कर्मचारियों को हिंदी में कार्यसाधक ज्ञान प्रदान करने हेतु नुमालीगढ़ रिफाइनरी के कर्मचारियों के लिए दिनांक 28 जून,2022 को एनआरएल कॉर्पोरेट कार्यालय, गुवाहाटी के सभागार में "कार्यालयी



कार्यशाला के प्रतिभागियों सहित श्री पल्लब दास, महाप्रबंधक (आंतरिक लेखा परीक्षा) अतिथि संकाय सदस्य श्रीमती शर्मिला ताये, हिंदी प्राध्यापक, हिंदी शिक्षण योजना, गुवाहाटी

कामकाज में सरल और शुद्ध हिंदी का प्रयोग" शीर्षक पर एक अर्ध दिवसीय हिंदी कार्यशाला का आयोजन किया गया। कार्यशाला का औपचारिक रूप से उद्घाटन करते हुए महाप्रबंधक(आंतरिक लेखा परीक्षा) श्री पल्लव दास जी ने अपने संबोधन में सभी प्रतिभागियों से आग्रह किए कि वे फैकाल्टि द्वारा सीखाए गए हर छोटी बड़ी बातों को ध्यान से सुने और जो भी सीखेंगे उसे कार्यलयी कामकाज में प्रयोग करने की कोशिश करें ताकि एनआरएल में हिंदी प्रयोग को अधिक से अधिक बढा सके।

इस विषय पर व्याख्यान देने हेतु आमंत्रित अतिथि फैकाल्टि भारत सरकार, गृह मंत्रालय, हिंदी शिक्षण योजना, गुवाहाटी कार्यालय के हिंदी प्राध्यापक श्रीमती शर्मिला ताये जी ने अति सरल और आसान तरीके से विस्तुत जानकारी दी। हिंदी प्रभारी श्रीमती राजिश्रता बुरागोहाँई के धन्यवाद ज्ञापन से कार्यशाला की समापन हुई। कार्यशाला में कुल 16 प्रतिभागियों ने बहुत उत्साह के साथ अंशग्रहण किया।

नुमालीगढ़ रिफाइनरी में तिमाही ई-मेल प्रतियोगिता की विजेताओं को पुरस्कार प्रदान

इमेल के माध्यम से हिंदी पत्नाचार को बढ़ावा देने के उद्देश्य से नियमत प्रतियोगिता विधा में हर तिमाही की तरह इस अप्रैल-जून, 2022 तिमाही के दौरान भी हिंदी "ईमेल के माध्यम से हिंदी पत्नाचार" प्रतियोगिता का आयोजन किया गया और निम्नलिखित सर्वाधिक ईमेल भेजनेवालों को प्रथम द्वितीय और तृतीय पुरस्कार से नवाजा गया।

पुरस्कार	पुरस्कार प्राप्तकर्ताओं का नाम
प्रथम	श्री शांतनु बोरा, तकनीसियन(परियोजना)
द्वितीय	श्रीमती रत्ना दास,कार्यालय सहायक (पीएण्डए)
तृतीय	1. श्री सिराजुल मन्नान राजवी, अधिकारी(एनआरएमटी)
	2. श्री भास्कर बरुआ, मुख्य प्रबंधक(अग्निशमन)

शोभन

आओ आओ नव जनता
सूरज की शोभा बढ़ाता
नव समाज और पार्थ-शक्ति मिलकर
अभिजित हो गई हमारी प्रेरणा।
देश की प्रगति में मणिष, शोभिक
गुरु कृपा से प्रेम की तेज से उद्दीप्त

हो गई और उनका सदाचार से सुदीप्त का तेज से नदियाँ बन गयी। जिस नदियाँ की बहती धारा प्रतिबंधक नहीं मानी किसी को प्रबल मन से मानस सरोवर बन गया जिस सरोवर का फूल नव पुरुष, उत्पल बनकर, प्रभाती फुल खिल गया। रचनाकार – श्री सनत कुमार दत्त नुमालीगढ़ रिफाइनरी लिमिटेड

चिड़ियाँ गाना गा कर
मन का फूल और नील आकाश का सौन्दर्य से
समुत्पल, दीपांकर हो कर,
मैं विश्वरूप दर्शन पाया,
चन्दा मामा का आर्शीवाद लेकर
कालाशोक बन गया शोभन चन्द्राशोक।

সেউজীয়া সপোন আঁকো, জিলমিল জেউতিতে...

<mark>নুমলীগড় শোধনাগাৰ কুঞ্জকাননত ১০ ফু</mark>ট, ৩ ইঞ্চি উচ্চতাৰ ভাৰতৰত্ন, ড° ভূপেন হজৰিকাৰ আৱক্ষমূৰ্তি প্ৰতিষ্ঠা

- **অজিত কুমাৰ দাস** সহ প্ৰবন্ধক (যান্ত্ৰিকীকৰণ)

মলীগড় শোধনাগাৰ শাখা সাহিত্য সভাই ড° ভূপেন হাজৰিকাৰ স্তুত্যৰ পিছৰে পৰা তেখেতৰ স্মৃতি সজীৱ কৰি ৰখাৰ মানসেৰে বিভিন্ন পৰিকল্পনা হাতত লৈ বাস্তবত ৰূপ দি আহিছে।

সভাৰ উদ্যোগত নুমলীগড় শোধনাগাৰ কর্তৃপক্ষই ড° ভূপেন হাজৰিকাৰ নামত আন্তর্জাতিক অসামৰিক বঁটা আৰু মামিন ৰয়ছম গোস্বামীৰ নামত ৰাজ্যিক সাহিত্য বঁটা অসম সাহিত্য সভাৰ যোগেদি প্রতিবছরেই নির্বাচিত যোগ্য ব্যক্তিক আগবঢ়াই আহিছে। ভূপেন দাক মরোণোত্তৰভারে হলেও ভাৰতৰ সর্বোচ্চ অসামৰিক সন্মান, ভাৰত ৰত্ন প্রদান কৰাৰ বাবে সভাই অসমৰ তেতিয়াৰ মুখ্যমন্ত্রী সর্বানন্দ সোনোৱাল আৰু কেইগৰাকীমান ভূপেন দাৰ অনুৰাগী সাংসদৰ যোগেদি ভাৰতৰ প্রধান মন্ত্রী নবেন্দ্র মোডী ডাঙৰীয়ালৈ প্রত্র প্রেৰণ কৰিছিল। সকলোবে চেম্টাৰ ফলশ্রুতিতেই ভূপেন দাক ভাৰত ৰত্নরে বিভূষিত কৰা হ'ল। নুমলীগড় শোধনাগাৰ নগৰাঞ্চল কুঞ্জকাননত ড° ভূপেন হাজৰিকাদেৱৰ এক আটক ধুনীয়া স্মাৰক তথা স্মৃতি বিজড়িত প্রতিমূর্তি স্থাপন কৰা, নুমলীগড় শোধনাগাৰ শাখা সাহিত্য সভাৰ এক অন্যতম পৰিকল্পনা আছিল।

২০১৬ চনৰে পৰা শোধনাগাৰৰ কৰ্তৃপক্ষৰ লগত এই বিষয়ে শাখা সাহিত্য সভাই আলোচনা কৰি আহিছিলোঁ। নগৰাঞ্চলৰ বিভিন্ন ঠাইত স্থান নিৰ্বাচনৰ লগতে কিছু আৰ্হিও প্ৰস্তুত কৰা হৈছিল। সেই সময়ত সভাৰ প্ৰাক্তন সভাপতি অশোক কুমাৰ সেনাপতি, গদাধৰ ডেকা, পংকজ কুমাৰ বৰুৱাদেৱৰ লগতে বিষয়ববীয়াসকল ওতঃপ্ৰোতভাবে জড়িত হৈ আছিল যদিও কামটো বিভিন্ন অজহাতত হৈ উঠা নাছিল। বৰ্তমানৰ সভাপতি হেমন্ত কুমাৰ নাথ আৰু সদ্য বিদায়ী নুমলীগড় শোধনাগাৰৰ পৰিচালন সঞ্চালক শ্ৰীযুত সৌমেন্দ্ৰ কুমাৰ বৰুৱাদেৱৰ তৎপৰতাৰ বাবে এই প্রচেষ্টাত পুনৰ নতুন উদ্যমেৰে আমি নামি পৰিলো। বিভিন্ন জন শিল্পীৰ পৰা আৰ্হি সংগ্ৰহ কৰাৰ কাম আৰম্ভ কৰা হ'ল। প্ৰথম অৱস্থাত বিশিষ্ট শিল্পী তথা বোলছবি পৰিচালক শ্ৰদ্ধাৰ পুলক গগৈদেৱৰ পৰা উচিত মাননি দি প্ৰতিমূৰ্তিৰ এক আৰ্হি সংগ্ৰহ কৰা হ'ল। দ্বিতীয়তে, আমি আৰ্হিৰ বাবে দক্ষিণ আফ্ৰিকাৰ বিশিষ্ট ভাস্কৰ্য্যশিল্পী মাৰ্কো চৈয়নফানেলিৰ লগতো যোগাযোগ কৰোঁ। যিজনে দক্ষিণ আফ্ৰিকাত নেলছন মেণ্ডেলাৰ এক আটকধুনীয়া স্মাৰক নিৰ্মাণ কৰিছিল। সেই আপাহতে আমি তেখেতৰ লগত বিভিন্ন লানি অনলাইন যোগে আলোচনা কৰিছিলো আৰু কিছু প্ৰাৰম্ভিক আৰ্হি তেখেতে আমালৈ প্ৰেৰণ কৰিছিল। তেখেতৰ আৰ্হি সঁচাকৈয়ে সুন্দৰ আৰু অতিকৈ মনোগ্ৰাহী আছিল। কিন্তু তেনেকুৱা স্মাৰক আমাৰ ইয়াত প্ৰতিষ্ঠা কৰিবলৈ ঠাইৰ অভাৱ, লগতে আমাৰ বিত্তীয় সীমাবদ্ধতা। তেখেতৰ আৰ্হি প্ৰস্তুত কৰাৰ বাবদ নিৰ্ধাৰিত

মাননিখিনি দি সিমানতে সামৰোঁ। আগতে এবাৰ যোগাযোগ কৰা হৈছিল যদিও আমি পুনৰ নতুন পৰিকল্পনাৰে অসমৰ বিখ্যাত ভাস্কৰ্য্যবিদ তথা কলাশিল্পী নৰুদ্দিন আহমেদ ডাঙৰীয়াৰ ওচৰলৈ যাওঁ। বিভিন্ন বিষয়ে আলোচনা কৰোঁ, ভূপেন দাক কেনেদৰে ৰাখিলে ভাল লাগিব ইত্যাদি। যিহেতু তেখেতে ভূপেন দাক নিচেই ওচৰৰ পৰা পাইছিল আৰু ইতিমধ্যে বহুতো কাম কৰিছিল। বিদায়ী পৰিচালন সঞ্চালক মহোদয়ৰ এটাই কথা আছিল, 'যি কৰিবা ভালকৈ কৰা, গতানুগতিক বা সাধাৰণতে বনোৱা প্ৰতিমূৰ্তিতকৈ বেলেগ' হ'ব লাগে। তেখেতৰ মতে 'ৰবীন্দ্ৰ নাথ আৰু মহাত্মা গান্ধীক যিদৰে দাটি আৰু শশমাৰে সকলোৱে চিনি পায়. আমাৰ ভূপেন দাক কিয় টুপিটোৰে চিনি নাপাব। টুপিটো লৈ কিবা এটা কৰা।' এই ক্ষেত্ৰত হাৰিয়ানাৰ গুৰুগ্ৰামত থকা 'ইউনিভাৰ্ছেল ইন্দিয়া ষ্টুডিঅ' বিশিষ্ট ভাস্কৰ্য্যশিল্পী বিবেক কুমাৰৰ লগটো কথা পতা হৈছিল। সময় গৈ আছে, আমাৰ হাতত সময় মাত্ৰ তিনিমাহ। আমাৰ সংকল্প আছিল পৰিচালন সঞ্চালক শ্ৰীয়ত সৌমেন্দ্ৰ কুমাৰ বৰুৱাদেৱৰ চাকৰি জীৱনৰ সময়তে প্ৰতিমূৰ্তিটো প্ৰতিষ্ঠা কৰা। আমি ভিতৰি বহুত চিন্তাত পৰিছিলোঁ, সঞ্চালক মহোদয়ৰ পৰা আতৰি থাকিব লগা অৱস্থা। লগ পালে অগ্ৰগতি সোধে. আমি মনটো ডাঠ কৰি কওঁ, হৈ যাব ছাৰ। নুৰুদ্দিন ডাঙৰীয়াক সদায় যোগাযোগ কৰোঁ, দাদা কি কৰোঁ। এদিন দাদাই আমাক মঞ্জলা হাজৰিকা বাইদেউৰ কিতাপ এখনৰ বেটুপাত দেখুৱালে, বৰ সুন্দৰ ভাৱে ভূপেনদাই প'জ দি আছে। যেন সেউজীয়া সপোন আকোঁ জিলমিল জেউতিতে...। মোৰ ফটোখন একেবাৰতে পচন্দ হল, যেন সেইখনৰ বাবেই আমি ইমান দিন ৰৈ আছিলো। লগে লগে সৰু আৰ্হি এটা প্ৰস্তুত কৰি আমাৰ সভাপতি হেমন্ত কুমাৰ নাথদেৱক দেখুৱালোঁ। জানো পচন্দত নাথ ছাৰ আৰু মোৰ প্ৰায় মিলে। ছাৰে লগে লগে ক'লে. এইটোৱে ভাল হ'ব বুজিছা। মইয়ো বৰ ফুৰ্তি পালোঁ। ইতিমধ্যে বিভিন্ন আৰ্হিৰে আমাৰ ফাইল ভৰ্তি হৈ গৈছিল। নাথছাৰে পৰিচালন সঞ্চালক, কাৰিকৰী সঞ্চালক আৰু বিত্ত সঞ্চালক মহোদয়ক আমাৰ চূড়ান্ত আৰ্হিভাগ দেখুৱাই তেখেতসকলৰ মন্তব্য আৰু সন্মতি ল'লে। সেইমতেই আমি শাখা সাহিত্য সভাৰ বিষয়ববীয়া<mark>সকলে</mark> লগত সাৰ্বজনীন কেন্দ্ৰৰ বিষয়ববীয়াসকলকো লৈ এই প্ৰকল্পটোৰ কামত আগবাঢ়োঁ। নুৰুদ্দিন আহমেদ ডাঙৰীয়াই অতি কম দিনৰ ভিতৰতে মৰ্তিভাগৰ বোকা মাটিৰ আৰ্হি প্ৰস্তুত কৰি উলিয়ালে। নিৰ্মাণকাৰ্য্যৰ প্ৰতিটো স্তৰতে আমি পৰিদৰ্শন কৰি আমাৰ মন্তব্য আৰু শুধৰণিবোৰ তেখেতসকলক জনাই থাকিলো। ভূপেন দাৰ পৰিয়ালৰ সদস্য তথা গুণগ্ৰাহী সকলকো আৰ্হিভাগ পৰিদৰ্শন কৰোৱাই তেখেতসকলৰ মন্তব্য লোৱা হ'ল। দিনে ৰাতিয়ে কাম কৰি ভাস্কৰ্য্যশিল্পী নুৰুদ্দিন আহমেদ ডাঙৰীয়া আৰু তেখেতৰ সূপুত্ৰ ৰাজ আহমেদ আৰু দীপ আহমেদে

তেওঁলোকৰ গুৱাহাটীৰ সিজুবাৰীত থকা ৰাজদ্বীপ ষ্টুডিঅ'ত মাত্ৰ দুমাহৰ ভিতৰতে ব্ৰঞ্জৰ এই বিশাল আৱক্ষ মূৰ্তিটো প্ৰতিকুল বতৰ আৰু ক'ভিডৰ আতংকগ্ৰস্ত পৰিবেশৰ মাজতে বাস্তৱত ৰূপায়িত কৰিবলৈ সক্ষম হয়। শাখাৰ নিজস্ব পৰিকল্পনাৰে আৰু শোধনাগাৰৰ বিভিন্ন বিভাগৰ সহযোগত ৰাংচালী ক্লাবৰ সমূখৰ কেইবাটাও পথৰ সংযোগস্থলীত থকা ঠাইডোখৰ আটকধূনীয়াকৈ প্ৰস্তুত কৰি শ্বেত মাৰ্বলৰ বেদী আৰু পদপথ, পানীৰ ফোৱাৰা আদিৰে সজাই তোলা হ'ল অতি কমদিনৰ ভিতৰতে। আমাৰ শাখাৰ দ্বাৰা এই উদ্যানখন 'কৃষ্টিবন' নামেৰে নামাংকিত কৰা হ'ল। উল্লেখযোগ্যযে নুমলীগড় শোধনাগাৰ নগৰাঞ্চলৰ নতুন নাম 'কুঞ্জকানন' আৰু নিৰ্মিয়মান ধনশিৰি নগৰৰ 'ধনশিৰি নগৰ' নামটো এই সভাৰ মজিয়াৰ পৰাই উপস্থাপিত।

অসম সাহিত্য সভাৰ শ্ৰেষ্ঠ শাখা সভাৰ সন্মানেৰে স্বীকৃত নুমলীগড় শোধনাগাৰ শাখা সাহিত্য সভাৰ পৰিকল্পনা আৰু উদ্যোগত, নুমলীগড় শোধনাগাৰৰ পৃষ্ঠপোষকতাত নিৰ্মিত ১০ ফুট ৩ ইঞ্চি উচ্চতাৰ ভাৰতৰত্ন, ড° ভূপেন হাজৰিকাৰ আবক্ষমূৰ্তিভাগ যোৱা ২৬ জানুৱাৰী, ২০২২ তাৰিখে ডবা, কাহ, শংখ আৰু উৰুলিৰ মঙ্গল ধ্বনিৰ মাজত শোধনাগাৰৰ প্ৰাক্তন পৰিচালন সঞ্চালক, শ্ৰীযুত সৌমেন্দ্ৰ কুমাৰ বৰুৱাই আনুষ্ঠানিক ভাৱে উন্মোচন কৰে। লগতে শোধনাগাৰৰ তদানীন্তন কাৰিকৰী সঞ্চালক, ভাস্কৰজ্যোতি ফুকন ডাঙৰীয়া আৰু বিত্ত সঞ্চালক, ইন্দ্ৰনীল মিত্ৰ ডাঙৰীয়াই সুধাকণ্ঠ গৰাকীৰ জীৱনী সম্বলিত ফলক উন্মোচন কৰে। নুমলীগড় শোধনাগাৰ শাখা সাহিত্য সভাৰ সভাপতি, হেমন্ত কুমাৰ নাথে আদৰণি ভাষণ আগবঢ়োৱা উক্ত অনুষ্ঠানত ড° ভূপেন হাজৰিকাৰ ভাতৃ সমৰ হাজৰিকা পৰিয়ালসহ উপস্থিত থাকে। অসমৰ বিশিষ্ট কলা নিৰ্দেশক,

ভাস্কর্য্যশিল্পী নুৰুদ্দিন আহমেদে নির্মাণ কৰি উলিওৱা এই মূর্তিভাগি নির্মাণত ২৩০০ কিলোগ্রাম ব্রঞ্জ, ৩০০ কিলোগ্রাম তাম, ৮০ কিলোগ্রাম পিতলৰ ওৱেলডিং ৰড, ৫৫০ কিলোগ্রাম মাম, ৩০০০ কিলোগ্রাম কয়লা, ৬৩ টন কাঠখৰি, ৭৫০০ কিলোগ্রাম প্লাষ্টাৰ অৱ পেৰিছ, ৭৫০০ কিলোগ্রাম ইটাৰ গুৰি, ২৫০ কিলোগ্রাম ফাইবাৰ ব্যৱহৃত হয়।

কুঞ্জকাননৰ কৃষ্টিবনত প্ৰতিষ্ঠিত এই

দৃষ্টিনন্দন আবক্ষ মূৰ্তিটো দর্শনৰ বাবে নিতৌ বহু সংখ্যক দর্শনার্থীৰ আগমন ঘটে। জাতীয় জীৱনৰ প্রতীক স্বৰূপ এই মূর্তিৰ ওচৰত এখন্তেক ৰৈ পথচাৰীসকলে তেখেতসকলৰ কেমেৰাত আলোকচিত্র সংগ্রহ কৰে। শোধনাগাৰ নগৰাঞ্চলৰ নান্দনিক পৰিৱেশত প্রতিষ্ঠিত এই আবক্ষ মূর্তিটোৱে আমাৰ শাখাটিৰ লগতে নুমলীগড় শোধনাগাৰ কর্তৃপক্ষৰ জাতীয় চেতনাৰ প্রতি থকা দায়বদ্ধতাৰ নিদর্শন দাঙি ধৰাৰ লগতে শোধনাগাৰটিৰ ব্যৱসায়িক ক্ষেত্রত এক ধনাত্মক প্রভাৱ পেলাব বুলি আমি আশাবাদী। আটোমটোকাৰিকৈ সজাই তোলা উদ্যানখনি অনুৰক্ষণৰ দায়িত্বত থকা শোধনাগাৰটিৰ নগৰ আৰু উদ্যান বিভাগে নিয়মিত চাফ-চিকুণ কৰি বেছ আকর্ষণীয় কৰি ৰাখিছে। সন্ধিয়া বিদ্যুৎ চাকি জ্বলাৰ সময়ৰে পৰা নিশা দহ বজালৈকে স্বয়ংচালিত প্রক্রিয়াৰে নিতৌ পৰিবেশিত ভূপেন্দ্র সংগীতৰ ধবনিয়ে পৰিৱেশটো মুখৰিত কৰি ৰাখিছে।



১০ ফুট, ৩ ইঞ্চি উচ্চতাৰ ভাৰতৰত্ন ড: ভূপেন হজৰিকাৰ আৱক্ষমূৰ্তি উন্মোচন





গোলাঘাট জিলা সাহিত্য সভাৰ প্ৰাক্তন সম্পাদক, অসম সাহিত্য সভাৰ প্ৰাক্তন কাৰ্য্যনিৰ্বাহক সদস্য অৱসৰপ্ৰাপ্ত শিক্ষক শ্ৰদ্ধাৰ শ্ৰীযুত হেমেন হাজৰিকাদেৱক নুমলীগড় শোধনাগাৰ শাখা সাহিত্য সভাৰ বিশেষ সম্বৰ্ধনা।







বিগত বৰ্ষসমূহৰ দৰে এইবেলিও নুমলীগড় শোধনাগাৰ শাখা সাহিত্য সভাৰ উদ্যোগত ৬২ জন দশম শ্ৰেণী সুখ্যাতিৰে উত্তীৰ্ণ কৃতি শিক্ষাৰ্থীক এখন মানপত্ৰ, তিৱা জনগোষ্ঠীৰ 'ফালি' আৰু শৰণীয়া কছাৰী জনগোষ্ঠীৰ 'মুকচা'ৰে এক গাম্ভীৰ্যপূৰ্ণ অনুষ্ঠান অভিনন্দন জনোৱা হয়।









নুমলীগড় শোধনাগাৰ শাখা সাহিত্য সভাৰ উদ্যোগত অসম সাহিত্য সভাৰ কাৰ্য্যসূচী 'নিজৰ দিন' পালন সভাৰ বিষয়ববীয়া সকলে জেষ্ঠ<mark>জনৰ ঘৰলৈ গৈ বিহুৰ</mark> শুভেচ্ছা জনোৱাৰ লগতে আশীৰ্বাদ গ্ৰহণ কৰে।

মধুপুৰ

- হেমন্ত কুমাৰ নাথ মূখ্য মহা প্ৰৱন্ধক (অনুৰক্ষণ)

্বিলগুৰিলৈ যাব লগা হ'ল। আঠ আৰু ন' তাৰিখে নুমলীগড় শোধনাগাৰৰ শিলিগুৰিত থকা বাণিজ্যিক বিপণন কেন্দ্ৰত এখন জৰুৰী সভাত অংশ গ্ৰহণ কৰিব লাগে। ক'ৰণাৰ আতংক কমিছে যদিও, নীতি নিৰ্দেশনাবোৰ সম্পূৰ্ণ শিথিল হোৱা নাই। সেয়েহে লগত সহকৰ্মী অজিত দাস আৰু দিলীপ শইকীয়াক লৈ সাত ফেব্ৰুৱাৰীৰ দিনা পুৱা ছয়মান বজাত গুৱাহাটীৰ পৰা ইন'ভা গাড়ী এখনেৰে যাত্ৰা আৰম্ভ কৰিলোঁ। লখৰাৰ ওচৰত থকা আন্তঃৰাজ্যিক বাছ আস্থানৰ সমুখত থকা উৰণীয়া সেতৃৰ তলৰ চাহ দোকান এখনত একাপকৈ ফিকা চাহ আৰু ভাপত দিয়া পিঠা খাই চাংসাৰি অভিমুখে আগবাঢ়িলোঁ। চাংসাৰিত বন্ধুবৰ শ্ৰীমান প্ৰকাশ শৰ্মাই তেখেতৰ নতুনকৈ আৰম্ভ কৰা কাৰখানাৰ কাৰ্যালয়ত আমাৰ বাবে পুৱাৰ জলপানৰ ব্যৱস্থা কৰি অপেক্ষা কৰি আছে।

শৰাইঘাট দলঙৰ পৰা অতীতৰ প্ৰাগজ্যোতিষপুৰ আৰু বৰ্তমানৰ গুৱাহাটীৰ সৌন্দৰ্য্য উপভোগ কৰিলোঁ।জনামতে অসুৰ বংশৰ ঘটকাসুৰে প্ৰাগজ্যোতিষপুৰ তথা বৰ্তমানৰ গুৱাহাটীত প্ৰথম ৰাজধানী পাতিছিল। কামাখ্যা মন্দিৰৰ পূজাৰ বাবে ব্ৰাহ্মণ সকলক কামাখ্যাত থাপিছিল। ঘটকাসুৰক বধ কৰি নৰকাসুৰ প্ৰাগজ্যোতিষপুৰৰ ৰজা হৈছিল। তেওঁৰ পুত্ৰ ভগদত্তই মহাভাৰতৰ যুদ্ধত অংশগ্ৰহণ কৰিছিল।

চাংসাৰিত পুৱাৰ জলপান খাই ৰঙিয়া অভিমুখে আগবাঢ়িলোঁ। ৰঙিয়াৰ ওচৰৰ বৈদ্যগড়ত ৰজা আৰিমন্তৰ ৰাজধানী আছিল। কমতাপুৰৰ ৰজা প্ৰতাপধ্বজক বধ কৰি আৰিমন্ত ৰজা হৈছিল। প্ৰকৃততে প্ৰতাপধ্বজ আৰিমন্তৰ পিতৃ আছিল যদিও জীৱিত কালত তেওঁলোকৰ চিনা পৰিচয় নাছিল। কালক্ৰমত ঘটনাক্ৰমে আৰিমন্তয়ো চিনা পৰিচয় নোহোৱাৰ বাবে তেওঁৰ পুত্ৰ জোঙালবলহুৰ হাতত প্ৰাণ দিবলগীয়া হয়। আহোম ৰাজত্বৰ শেষৰ ফালে এই অঞ্চলৰ হৰদত্ত আৰু বীৰদন্ত নামৰ দুজন নেতাই বিদ্ৰোহ আৰম্ভ কৰি স্বাধীনতা ঘোষনা কৰিছিল। এয়াই বিখ্যাত দন্দুৱাদ্ৰোহ।

পুঠিমাৰি, নুনা, পাগলাদিয়া, পছমৰা, বেকী, মানাহ নদী পাৰ হৈ আই নদীৰ পাৰত ৰ'লোগৈ। সুন্দৰ পৰিবেশ। একোকাপকৈ ফ্লাস্কত নিয়া গৰম চাহ আৰু একোখনকৈ পিঠা খাই পুনৰ যাত্ৰা আৰম্ভ কৰিলোঁ। কোকৰাঝাৰলৈ সোমাই যোৱা ৰাস্তাটোৰ ওচৰত ৰাস্তাৰ দাঁতিত বড়ো মহিলাদুগৰাকীয়ে ভূটানৰ কমলা বিক্ৰি কৰি আছে। কিছু কমলা কিনি ল'লো। চম্পা, গদাধৰ আৰু গংগাধৰ নদী পাৰহৈ অসম আৰু পশ্চিমবংগৰ সীমাত থকা সোণকোষ নদী পালোগৈ। অতীতত প্ৰাগজ্যোতিষপুৰৰ ৰজা সন্ধ্যাই বৰ্তমানৰ গুৱাহাটীৰ পৰা ৰাজধানী তুলি আনি সোণকোষৰ পাৰৰ কমতাত পাতিছিল। কমতাপুৰ ৰাজ্যৰ সেয়াই আৰম্ভনি। আলিপুৰদুৱাৰৰ ওচৰত পাৰ হ'লো গুৰুজনাৰ স্মৃতিবিজৰিত তোৰ্যা নদী। এই নদীৰ পাৰতেই মহাপুৰুষ শ্ৰীমন্ত শংকৰদেৱে জীৱনৰ শেষ সময়খিনি কটোৱা মধুপুৰ থান। এই মধুপুৰ থানতেই গুৰুজনাৰ বৈকুণ্ঠপ্ৰয়ান ঘটিছিল আৰু তোৰ্যাৰ পাৰতেই তেওঁৰ মানবীদেহাৰ সৎকাৰ হৈছিল।

সন্ধিয়া পাঁচমান বজাত শিলিগুৰি পালোঁগৈ। শিলিগুৰিৰ নামটো শিলিখাগুৰিৰ পৰা হোৱা বুলি শুনা যায়। শিলিগুৰিৰ উত্তৰায়নত থকা শোধনাগাৰৰ অতিথিগৃহত আমাৰ বাবে কোঠা বন্দৱস্ত কৰি থোৱা হৈছিল। আঠ তাৰিখে দিনটো অফিচৰ ব্যস্ততাৰ মাজত পাৰ হ'ল। ৰাতি সিদ্ধান্ত ল'লো পিছদিনাখন অফিচৰ কাম সোনকালে শেষ কৰি শিলিগুৰিৰ পৰা কোচবিহাৰলৈ যামগৈ। নিশা কোচবিহাৰত থাকি পিছদিনাখন বঙাইগাঁও অভিমুখে যাত্ৰা কৰিম। সেইমৰ্মে কোচবিহাৰৰ হোটেল দুখনমানৰ লগত যোগাযোগ কৰা হ'ল। ন ফেব্ৰুৱাৰীৰ দিনাখন দুপৰীয়া শিলিগুৰিৰ ৰঙাপানীত থকা নুমলীগড়শোধনাগাৰৰ বাণিজ্যিক বিপণন অফিচৰ পৰা কোচবিহাৰ অভিমুখে যাত্ৰা আৰম্ভ কৰিলোঁ। ফুলবাৰী, বাংলাবান্ধা, আমবাৰী হালধীবাৰী আদি অঞ্চলসমূহ পাৰ হলোঁ। বাং<mark>লাবান্ধা, ফুলবাৰী অঞ্চলত ভাৰত বাংলাদেশ</mark> সীমান্ত ঘাই ৰাজপথৰ পৰা মাত্ৰ দুই তিনিকিলোমিটাৰমান আঁতৰত। মহাপুৰুষ শংকৰদেৱ, মহাৰাজ নৰনাৰায়ণৰ ৰোষত পৰোতে তেওঁৰ ভাতৃ চিলাৰায়ে গুৰুজনাক পাটবাউসীৰ পৰা পলুৱাই আনি ফুলবাৰীত তেওঁৰ তত্ত্বাৱধানত লুকুৱাই ৰাখিছিল। এয়েই হয়ত এসময়ত কোচৰাজ্যৰ অন্তৰ্ভুক্ত সেই ফুলবাৰী অঞ্চল। আমবাৰী অঞ্চলত কৰতোৱা দলং পাৰ হ'লো। বৰ্তমান এখন শীৰ্ণকায়া নদী। কৰতোৱা খন জলপাইগুৰিৰ পাহাৰ আৰু অৰণ্যৰ পৰা ওলাই বাংলাদেশত প্ৰবেশ কৰিছে। পূৰণি শাস্ত্ৰ সমূহত কৰতোৱা নদীৰ উল্লেখ পোৱা যায়। এঘাৰ শতিকাৰ তুৰ্কী আক্ৰমণকাৰী সকলৰ বৰ্ণনাত কৰতোৱা এখন বিশাল নদী আছিল বুলি জনা যায় আৰু ই হেনো প্ৰায় গংগানদীৰ তিনিগুণ বহল আছিল। ধুপগুৰি নামে ঠাই এখনত কিছুপৰ ৰৈ পুনৰ যাত্ৰা আৰম্ভ কৰিলোঁ। কোচবিহ<mark>াৰ</mark> পোৱাৰ বাৰ কিলোমিটাৰমান আগতেই ঘাইপথৰ পৰা মধুপুৰ থানলৈ সোমাই যোৱা ৰাস্তাটো পোৱা যায়। আমাৰ লক্ষ্য মধুপুৰ সত্ৰত সোমাই কোচবিহাৰৰ হোটেলত নিশা যাপন কৰাৰ।

<mark>আবেলি চাৰিমান বজাত মধুপুৰ সত্ৰত উপস্থিত হলোহি। সুন্দৰ পৰিবেশ।</mark> <mark>কীৰ্তন ঘৰৰ বাৰাণ্ডাত ভকত এজনক</mark> ঠিয় হৈ থকা দেখি চিনা পৰিচয় হ'লো। <mark>সত্ৰৰ কাষতে এখন কোঁচ ৰাজবংশী সম্প্ৰদায়ৰ সৰু গাঁও আছে। তাৰেই</mark> <mark>বাসিন্দা তেওঁ। সত্ৰত থাকে। গাঁওখনৰে মহিলাকেইগৰাকীমানে কীৰ্ত্তনঘৰৰ</mark> <mark>বাৰাণ্ডাত নাম গাই আছে। কীৰ্ত্তনঘৰত</mark> সেৱা কৰি গুৰুগহত প্ৰবেশ কৰিলোঁ। <mark>এই গুৰুগহৰ ভেটিতেই গুৰুজনাই</mark> বাস কৰিছিল আৰু এই ঠাইতেই তেওঁৰ বৈকণ্ঠপ্ৰয়ান হৈছিল। গুৰুগহৰ চাৰিওকামে দহজন ভকতৰ ভেটি। <mark>একোটা বহাত দজনকৈ ভকত আছিল। গুৰুজনাই লেকাইক বায়ন আৰু</mark> কেতাইক গায়ন পাতিছিল। গুৰুজনাই এশ বছৰ বয়সত তেওঁৰ বাৰকৰি <mark>ভকতৰ সৈতে দ্বিতীয়বাৰ তীৰ্থভ্ৰমণ কৰি ঘৰি আহোঁতে তোৰ্যা নদীৰ পাৰত</mark> <mark>এজোপা পাৰলিগছৰ তলত বহি জিৰণি লৈছিল আৰু শিষ্যসকলক ভাগৱত</mark> <mark>বাখ্যা শুনাইছিল। গছৰ ওপৰত থকা মৌবাহৰ পৰা টোপটোপকৈ মৌৰস</mark> <mark>পৰিছিল। গুৰুজনাই শি</mark>ষ্যৰ সৈতে এই মধুপান কৰি অতিশয় আনন্দিত হৈছিল আৰু মধপৰ নামেৰে ঠাইখিনিৰ নামাকৰণ কৰিছিল। কালক্ৰমত <mark>মহাৰাজ নৰনাৰায়ণৰ ৰাজসভাত মহাপৰুষজনাই স্থান লাভ কৰিছিল আৰু</mark> মহাৰাজৰ অনুৰোধত এই মধুপুৰতেই থাকি কোঁচ ৰাজ্যৰ ৰাজসভালৈ অহাযোৱা কৰিছিল। মধুপুৰত গুৰুজনা প্ৰায় পোন্ধৰ বছৰমান আছিল। ব্ৰাহ্মণ সকলে কিন্তু গুৰুজনাৰ বিৰুদ্ধাচৰণ কৰিবলৈ এৰা নাছিল। এবাৰ মহাৰাজ নৰনাৰায়ণে ৰাজসভাত ভাগৱতৰ বাৰস্কন্ধৰ সাৰাংশ একেবহাতে শুনাৰ আগ্ৰহ কৰিলে। ৰাজসভাত উপস্থিত থকা বেদজ্ঞ পণ্ডিত আৰু ব্ৰাহ্মণ সকলে এই কাম মানহৰ দ্বাৰা সম্ভব নহয় বলি মহাৰাজক জনালে। বিশাল ভাগৱতশাস্ত্ৰ এদিনতেই শুনোৱাতো আৰু বাখ্যা কৰাটো ঈশ্বৰৰ বাহিৰে কাৰো বাবেই সম্ভব নহয়। মহাৰাজে শংকৰদেৱৰ ফালে চোৱাত, গুৰুজনাই পিছদিনাখনলৈ পৰা যাব বুলি জনালে। গুৰুজনাই মধুপুৰলৈ ঘূৰি আহি ৰাতিৰ ভিতৰতে গুণমালা পথিখন ৰচনা কৰি পিছদিনাখন ৰজাৰ হাতত প্ৰদান কৰিলে। হাতী মাৰি ভৰুকাত ভৰালে। ৰজাই গুণমালা পথিৰ সাৰমৰ্ম শুনি ভগবৎজ্ঞান কৰি গুৰুজনাৰ চৰণত প্ৰণিপাত কৰিলে আৰু তেখেতৰ শিষ্যত্ব প্ৰাৰ্থনা কৰিলে। ৰজাক ৰাতি নিয়মকাননৰ মাজেৰে উপবাসে থাকিবলৈ দি গুৰুজনা মধপৰ পালেহি। সত্ৰৰ ভকতসকলক মাতি আনি ক'লে যে তেখেতৰ শৰীৰ অসস্থ আৰু পিছদিনাখনৰ পুৱাই তেওঁ এই মানৱ শৰীৰ ত্যাগ কৰিব। গুৰুজনাই মিঠাতেলৰ বন্তি জ্বলাই পুবমুৱা হৈ ধ্যানত বহিল। শিষ্যসকলে নামকীৰ্তন কৰি থাকিল। পিছদিনাখন পৱা ৰজাক শৰণ দিয়াৰ পৰ্বেই গুৰুজনাই মানবীদেহা ত্যাগ কৰি<mark>লে।</mark> মহাৰাজ নৰনাৰায়ণ আৰু ভাত চিলাৰায়ে গুৰুজনাৰ মহাপ্ৰয়ানত অতিকৈ মৰ্মাহত হ'ল আৰু তোৰ্যাৰ পাৰতেই কাকতকটাত তেওঁৰ সংকাৰৰ ব্যবস্থা কৰিলে। মধুপুৰত থকা গুৰুগৃহৰ ভেটিতেই মন্দিৰ নিৰ্মাণ কৰি গুৰুজনাৰ কিছু সামগ্ৰী সংৰক্ষণ কৰি থোৱা আছে। মধুপুৰত সোমাই এটা কথা মন কৰিলোঁ যে কীৰ্ত্তনঘৰৰ মনিকৃট ভাগ পুবৰ ফালে আছে যদিও গুৰু গৃহৰ মূল মন্দিৰ পশ্চিমৰ ফালে আছে। দেহত্যাগৰ সময়ত গুৰুজনাই পুবলৈ মুখ কৰি চাকি বন্তি জলাই ধ্যানত বহিছিল আৰু শিষ্যসকলে তেওঁৰ সমুখত তেওঁলৈ মুখ কৰি (অৰ্থাৎ পশ্চিমলৈ মুখ কৰি) বহিছিল। গুৰুজনাই যিখিনি ঠাইত বহিছিল সেইখিনি ঠাইতেই অক্ষয় বন্তি আৰু গুৰু আসন সহ মন্দিৰৰ মনিকটভাগ আছে সেয়েহে গুৰুগৃহৰ মনিকটভাগ আৰু গুৰু আসন পশ্চিম দিশত আৰু ইয়াক দৰ্শন কৰিবলৈ প্ৰবফালৰ পৰা সোমাব লাগে।

বৰ্তমানৰ সত্ৰাধিকাৰপ্ৰভু শ্ৰীযুত লক্ষীকান্ত মহন্তদেৱৰ ঘৰ নগাঁৱৰ পাঠৰিত।

প্ৰণিগুদামৰ চলচলীৰ ডেকাবাপ শ্ৰী মুন্ময় মহন্তই (মাধৱ বাপ) গীতে মাতে সত্ৰখন প্ৰানৱস্ত কৰি ৰাখিছে। হাঁহিমুখীয়া ভাস্কৰ হাজৰিকা বাপ ওদালগুৰিৰ। আৰু দুজন আলহী ভকত লগ পালো মাজুলী আৰু বৰপেটাৰ। যদিও আমাৰ ৰাতি থকাৰ বন্দৱস্ত আছিল কোচবিহাৰৰ হোটেলত, সত্ৰৰ পৰিবেশ দেখি আমাৰ ৰাতিতো সত্ৰৰ আধ্যাত্মিক পৰিবেশত থকাৰ হাবিয়াস জাগিল। সেইমৰ্মে সত্ৰাধিকাৰ প্ৰভৰ সৈতে কথা পাতিলোঁ। যাত্ৰীসকল থাকিবৰ বাবে সত্ৰত কেইটামান যাত্ৰী নিবাস আছে। থকাৰ কাপোৰ আৰু খোৱাৰ ব্যৱস্থা যাত্ৰীসকলে নিজেই যোগাৰ কৰিব লাগে। ইতিমধ্যে নগাঁৱৰ আঁহতগুৰিৰ পৰা পয়ত্ৰিশজনীয়া তীৰ্থযাত্ৰীৰ দল এটা সত্ৰত উপস্থিত হ'লহি। তেওঁলোকে ৰাতিটো সত্ৰতে কটাব। আমিও যাত্ৰীনিবাসৰ চাৰিজনীয়া কোঠা এটা পালোঁ। গাত লবলৈ লগত কাপোৰ কানি নথকাত দিলীপ শইকীয়া আৰু চালক সঞ্জীৱক কোচবিহাৰলৈ পঠালো, কম্বলকে আদি কৰি কিছ সামগ্ৰী কিনি আনিবলৈ। লগত গ'ল সত্ৰত লগ পোৱা শ্ৰী মানিক সেঠীয়া নামৰ কোচবিহাৰ অঞ্চলৰ এজন অতি সৰবৰহী ব্যক্তি। শংকৰদেৱ আৰু কোচবিহাৰৰ ইতিহাস তেওঁৰ নখদৰ্পণত। তেখেতৰ পৰা গম পালো, পশ্চিমবংগত গুৰুজনা আৰু তেওঁৰ শিষ্যসকলে স্থাপন কৰা বত্ৰিশখন সত্ৰ আছিল। তাৰেই কেইখনমানহে বৰ্তমান তিৰ্গি আছে। সেঠীয়া ডাঙৰীয়াই সত্ৰকেইখনৰ খবৰ খাতি লৈ থাকে আৰু সহায় সাৰ্থি কৰি থাকে। আমাৰ ফালৰ পৰা সত্ৰলৈ নিশাৰ সিধাভাগ আগবঢ়ালোঁ। সত্ৰাধিকাৰ প্ৰভূৱে অনুমতি দিলে। সত্ৰত কেৱল শাকাহাৰী ভোজনহে চলে। পিয়াজ, নহৰু নিষেধ। নিশা আঠমান বজাত দিলীপ শইকীয়া কম্বল আৰু অন্যান্য সামগ্ৰীসহ সত্ৰ পালেহি। গা পা ধই সত্ৰাধিকাৰৰ বহা পালোহি। তীৰ্থযাত্ৰীৰ দলটোৰ একাংশই ৰন্ধাবঢ়াৰ আয়োজন কৰিছে। বাকী পুৰুষ মহিলা সকলে সত্ৰাধিকাৰৰ বহাত নাম কীৰ্তন কৰি আছে। আমিও নামৰ অমিয়া মাধুৰী পান কৰি সত্ৰাধিকাৰৰ কোঠাত বহি সত্ৰাধিকাৰ সৈতে আলাপ কৰাত লাগিলোঁ। সত্ৰৰ নামত প্ৰায় সাতশ বিঘা মাটি আছে যদিও বৰ্তমান কেৱল সোতৰ বিঘা মাটিহে সত্ৰৰ দখলত আছে। বাকী মাটিবোৰ পশ্চিমবংগৰ কমানিষ্ট চৰকাৰৰ দিনত ৰায়ত সকলৰ মাজত ভগাই দিলে। পশ্চিমবংগৰ চৰকাৰৰ পৰা বিশেষ একো সাহায্য সত্ৰখনলৈ নাহে। অসম চৰকাৰৰ তৰফৰ পৰা আন্তঃগাঁঠনিৰ উন্নয়নৰ বাবে কিছ কাম কৰি থকা দেখিলোঁ। আমি যোৱাৰ দিনাখনেই এটা ডিজেল জেনেৰেটৰ আহি পাইছে। পানীযোগানৰ কামো চলি আছে। পশ্চিম সীমাত কেইটামান আটকধনীয়া গৃহৰ কাম প্ৰায় সম্পূৰ্ণ হৈছে। কিন্ত সমস্যাটো হ'ল. নিত্য নৈমিত্তিক খৰছবোৰ অহাৰ কোনো নিৰ্দিষ্ট উপায় নাই। সত্ৰাধিকাৰে জনোৱা মতে বিদ্যুতৰ বিলকে ধৰি সত্ৰখনৰ দৈনন্দিন কামৰ বাবে মাহে প্ৰায় প্ৰয়ত্ৰিশ, চল্লিশ হাজাৰ মান টকাৰ প্ৰয়োজন হয়। লগতে নিগাজিকৈ থকা ভকত কেইজনৰো থকা খোৱাৰ খৰছ আছে। উপাৰ্জনৰ উৎস কেৱল তীৰ্থযাত্ৰীৰ দান বৰঙণি। ৰাত্ৰিযাপন কৰিলে একোটা দলৰ পৰা ছ'শ টকা লয়। সেয়েহে যদিও আন্তঃগাঁথনি উন্নত হৈছে, সত্রখন কোনোমতেহে চলি আছে। আমিও যৎপৰোনাস্তি কিছু বৰঙণি আগবঢ়ালোঁ। কথা পাতি থাকোতে নিশা দহ বাজিল। ভকত বাপ এগৰাকীয়ে নিশাৰ আহাৰৰ বাবে সত্ৰাধিকাৰ প্ৰভূ আৰু আমাক ভোজনগৃহলৈ মাতিলে। মাটিত বহি আটায়ে মধুপুৰৰ বাপসকলে ৰন্ধা, মহা অন্ন গ্ৰহণ কৰিলোঁ। আমাৰ অমত খোৱা যেন লাগিল। নিশা কটাই পিছদিনাখন পুৱাই গা পা ধুই মধুপুৰ থানৰ পৰা ওভটনি যাত্ৰাৰ আৰম্ভ কৰিলোঁ। যাত্ৰাৰ আগতে সত্ৰাধিকাৰ প্ৰভূক দেখা কৰি কম্বলকেইখন যাত্ৰীসকলৰ ব্যৱহাৰৰ বাবে প্ৰদান কৰিলোঁ। মানিক সেঠীয়া ডাঙৰীয়া আমাৰ বাবে কোচবিহাৰৰ ৰাজবাৰীৰ দুৱাৰমুখত ৰৈ থকাৰ কথা।

কোচৰজাৰ ৰাজমহলত প্ৰৱেশ কৰিলোঁ। কোচৰাজ্যৰ পাতনি মেলিছিল হাৰিয়া <mark>মণ্ডলৰ পুতেক বিশু অৰ্থাত বিশ্বসিংহই ১৫২২</mark> খৃঃত। হাৰিয়া মণ্ডলৰ দগৰাকী <mark>পত্ৰ আছিল। বিশু আৰু শিশু। শিশু অৰ্থাত শিৱসিংহই ভটানৰ ফালে ৰাজ্য</mark> <mark>পাতিছিল। বিশ্বসিংহৰ পত্ৰ নৰনাৰায়ণৰ দিনতেই শংকৰদেৱে কোচৰাজসভা</mark> শুৱনি কৰিছিল। কোচ ৰাজ্যৰ ৰাজধানী প্ৰথমতে আছিল কোচবিহাৰৰ পৰা <mark>৪৫ কিঃ মিঃ দক্ষিণে গোসানীমাৰিত। গোসানীমাৰি অঞ্চলত পৰ্বৰ কমতাপৰ</mark> <mark>ৰাজ্যৰ বিভিন্ন কীৰ্তিচিহ্ন আৱিস্কাৰ</mark> হৈছে। মহাৰাজ নৰনাৰায়ণৰ মৃত্যুৰ পিছত কোচৰাজ্য দভাগত বিভক্ত হয়। সোণকোষ নদীৰ প্ৰকালৰ অংশ কোচহাজো নামেৰে চিলাৰায়ৰ পুত্ৰ ৰঘুদেৱনাৰায়ণে ৰাজত্ব কৰে আৰু পশ্চিমঅংশ কোচবিহাৰ নামেৰে নৰনাৰায়ণৰ পত্ৰ লক্ষীনাৰায়ণে ৰাজত্ব কৰে। মহাৰাজ <mark>নপেন্দ্ৰনাৰায়নৰ দিনত ১৮৮</mark>৭ চনত বৰ্তমানৰ ৰাজমহলটো নিৰ্মাণ কৰা হৈছিল। অতি সুন্দৰ আৰু উৎকৃষ্ট নিৰ্মাণশৈলীৰে নিৰ্মিত বৃহৎ ৰাজকাৰেং। চাৰিওকাষৰ ঘাইপথ আৰু চৌহদৰ বেৰৰ পৰা ৰাজমহলটো ৪০০ গজ <mark>আতৰঁত অৱস্থিত যাতে তেতিয়াৰ ৩০৩ ৰাইফলৰ গুলীয়ে ৰাজকাৰেঙ চুবহি</mark> নোৱাৰে। ইংলেণ্ডৰ বাৰ্কিংহাম পেলেচৰ আৰ্হিত এই কাৰেঙৰ নিৰ্মাণ হৈছিল। উল্লেখযোগ্য যে ভাৰতৰ স্বাধীনতাৰ পিছতো কোচবিহাৰ ৰাজ্য স্বাধীন হৈয়েই আছিল। ১৯৪৯ চনৰ সেপ্তেম্বৰ মাহতহে সৰ্দাৰ বল্লভভাই পেটেলৰ তৎপৰতাত ই ভাৰতবৰ্ষৰ লগত চামিল হয়। মহাৰাজ জগদ্দীপেন্দ্ৰ নাৰায়ণ ভূপবাহাদূৰ কোচৰাজ্যৰ অন্তিমজন ৰজা। ১৯৭০ চনত তেওঁৰ মৃত্যুৰ পিছত <mark>ৰাজকা</mark>ৰেঙ শূন্য হৈ পৰে। সেইসময়ত সংযুক্ত মুক্তি বাহিনীয়েও ইয়াত বাহৰ পাতিছিল বুলি গম পালোঁ। সেইসময়ত সংগঠনটো নিষিদ্ধ ঘোষিত হোৱা নাছিল। বৰ্তমান পশ্চিমবংগ <mark>চৰ</mark>কাৰে ইয়াৰ কিছু অংশ পৰ্য্যটকৰ বাবে খুলি দিছে। মানিক সেঠীয়া ডাঙৰীয়াই আমাক ৰাজকাৰেঙৰ বিভিন্ন বৈচিত্ৰতা সুন্দৰকৈ বুজাই দিলে। ৰজাই পূজা কৰা, বৰ্তমান গছৰ শিপাই আগুৰি ধৰা. ৰাজকাৰেঙৰ পিছফালে থকা শিৱ মন্দিৰভাগো তেখেতে দৰ্শন কৰোৱালে। তাৰ পৰা ওলাই আহি গাড়ীৰ ভিতৰৰ পৰাই কোচবিহাৰৰ পুৰণি কীৰ্তিচিহ্ন সমূহ চালোঁ। তাহানিতে বিষ্ণু ৰাভাই পঢ়া ভিক্টোৰিয়া কলেজ আৰু তেওঁ থকা ছাত্ৰাবাসৰ কোঠাটো চালোঁ। বৰ্তমানেও কোঠাটো খালি কৰি ৰাখিছে।

আমি গৌৰীপৰ অভিমখে আগবাঢ়িলোঁ। সেঠীয়া ডাঙৰীয়াই আমাক সংগ দিবলৈ গৌৰীপুৰলৈকে ওলাল। অসম সীমান্ত পোৱাৰ তিনিকিলোমিটাৰমান থাকোতেই সেঠীয়া ডাঙৰীয়াই আমাক গাড়ীখন ৰাখিবলৈ দি ৰাস্তাৰ কাষৰ চাইনব'ৰ্ড এখনলৈ আমাৰ দৃষ্টি আকৰ্ষণ কৰালে। হৰিপুৰ মানিকপুৰ সত্ৰ। হৰিহৰ আতাই স্থাপন কৰা সত্ৰ। এবিঘা মাটিত সৰুকৈ নামঘৰ এভাগ আৰু বাটচৰা এটা। সত্ৰ পৰিচাৰক থকা কোঠা এটা। গাডীৰ পৰাই সেঠীয়া ডাঙৰীয়াই <mark>চিঞৰি মাত দিয়াত সত্ৰপৰিচাৰক জন দৌৰ মাৰি গাড়ীৰ কাষ পালেহি।</mark> আমিও গাডীৰ পৰা নামি সত্ৰৰ চোতাল পালোহি। তাতো সাঁচিপতীয়া পথি আৰু কিছু পৰণা সামগ্ৰী বাকচ এটাত ভৰাই থোৱা দেখিলোঁ। কিংবদন্তি অনুসাৰে হৰিহৰ আতাৰ পত্নী আই পদ্মা হেনো আতাৰ অ<mark>ভিশাপত শিললৈ</mark> ৰূপান্তৰ হৈছিল। পিছত আতাই অনুতপ্ত হৈ সেই শিলাখণ্ড নদীৰ পৰা আনি নিজৰ গৃহত ৰাখিছিল। আমাক শিলাখণ্ড দেখুৱালে। মজিয়াত পুতি থৈ ওপৰত বোকাৰে মচি থৈছে। বছৰেকত এবাৰকৈ সেই শিলাখণ্ড আৰু পুৰণি সামগ্ৰীসমূহ ৰাইজৰ দৰ্শনৰ বাবে ওলিয়াই দিয়া হয়। ওচৰতে কোচ ৰাজবংশীসকলৰ কেইবাখনো গাওঁ আছে। গাৱঁৰ দুজন লোককো তাতেই লগ পালোঁ। জাতীয় সংস্কৃতি রোৰৰ প্রতি নতুন প্রজন্মৰ লাহে লাহে ধাউতি কমি অহাৰ কথা ক'লে। সত্ৰখন কোনোমতে কেলঢোপ কেলঢোপকৈ চলি আছে ৰাইজৰ দান বৰঙণিৰে। তেল শলিতাৰ বাবে মাজে মাজে মধপৰ সত্ৰলৈ যাব লগা হয়। লকডাউনৰ সময়ত কোনোমতেহে চাকিগছি জলাই ৰখাৰ কথা কলে পৰিচাৰক গৰাকীয়ে। কিছদিন আগতে পৰিচাৰক গৰাকী টান নৰিয়াত পৰিছিল আৰু সেঠীয়া ডাঙৰীয়াৰ বাবেহে হেনো তেওঁ চিকিৎসা লাভ কৰি সুস্থ হ'ল। আমি কিছু আৰ্থিক বৰঙনি আগবঢ়াই একোকাপকৈ ফিকা চাহ খাই অসম সীমান্ত অভিমুখে আগবাঢ়িলোঁ। অসম সীমান্তত ১০০ মিটাৰমান অগাপিছাকৈ দখন গেট দেখিলোঁ। পুৰনা গেটখন অসমৰ ফালে যথেষ্ঠ ভিতৰলৈ নিৰ্মাণ কৰিছিল, ফলত অসমৰ ফালে থাকিবলগীয়া কিছু ভূমি পশ্চিমবংগৰ ফালে সোমাই আছিল। মানিক সেঠীয়া ডাঙৰীয়াই ধুবুৰীৰ উপায়ুক্তক প্ৰকৃত সীমাৰ বিষয়ে তথ্য সহকাৰে অৱগত কৰাই প্ৰায় এশ মিটাৰ আগুৱাই নতুন গেটখন নিৰ্মাণ কৰোৱাই। অসমৰ সংস্কৃতিৰ প্ৰকাশ কৰি নিৰ্মাণ কৰা এখন অতি সুন্দৰ গেট। সেঠীয়া ডাঙৰীয়া টাউন কমিটিৰ চেয়াৰমেনো আছিল সেইসময়ত। সীমান্ত পাৰ হৈ কিছুদৰ অহাৰ পিছতেই পালো আগমণি। এখন সৰু চহৰ। আগমনিৰ পৰা সোঁফালে ছত্ৰশাল ৰামৰায়কুটী অভিমুখে আগবাঢ়িলোঁ। আগমনিৰ পৰা দূৰত্ব পাঁচ কিলোমিটাৰ। শংকৰদেৱৰ প্ৰতি কোচ ৰাজ্যৰ সেনাপতি চিলাৰায়ৰ অগাধ ভক্তি আছিল। এবাৰ শংকৰদেৱৰ ভতিজী ভূবনেশ্বৰীক দেখি চিলাৰায় মোহিত হ'ল আৰু বিবাহৰ প্ৰস্তাব দিলে। আই ভূৱনেশ্বৰীৰ পিতাক ৰামৰায় বিপাঙত পৰিল আৰু শংকৰদেৱৰ উপদেশ বিচাৰিলে। শংকৰদেৱে বিধান দিলে যে পাটবাউসীৰ পৰা কন্যা সহিতে তেওঁলোক নাৱত ভটিয়াই যাব আৰু চিলাৰায়ো বৰযাত্ৰী সহ নাৱেৰে উজাই আহিব। য'তেই দুয়োটা দল মুখামুখি হ'ব তাতেই মণ্ডপ সাজি বিবাহ সম্পন্ন কৰা হ'ব। কথামতেই দুয়োটা দল আগবাঢ়ি আহি এই ছত্ৰশালতে লগালগি হৈছিল আৰু মহা আৰম্বৰেৰে চিলাৰায় আৰু আই ভূবনেশ্বৰীৰ বিবাহ সম্পন্ন হৈছিল। মহাৰাজ নৰনাৰায়ণে শংকৰদেৱক এখন পিতলৰ ৰথ উপহাৰ দিছিল। ৰথখন সুন্দৰকৈ সংৰক্ষণ কৰি থোৱা আছে। বিবাহৰ পিছত শংকৰদেৱে ৰামৰায়ক এই ঠাইতেই সত্ৰ পাতি ধৰ্ম প্ৰচাৰৰ দিহা দিয়ে। শংকৰদেৱে জ্বলাই থৈ যোৱা অক্ষয় বস্তি আজিও জ্বলি আছে। সত্ৰৰ পুৰণি গৃহ ভাগি নতুনকৈ নিৰ্মাণ কৰি থকা হৈছে। পুৰণি কাঠৰ কাৰুকাৰ্য্যখচিত দুৱাৰ আৰু বেৰবোৰ খুলি কোঠা এটাত সোমোৱাই থৈছে। পোন্ধৰ শতিকাৰ কাঠৰ আচবাব বোৰ কিছু নম্ট হৈছে। পিতলৰ দুৱাৰ এখনো খুলি থোৱা দেখিলোঁ। সত্ৰৰ সত্ৰাধিকাৰে ঘোষাৰ উদ্ধৃতিৰে কোচ ৰাজবংশী ভাষাত দিয়া আশীৰ্বাদ অতি মনোগ্ৰাহী আছিল। তেখেতৰ সন্দৰ চেহেৰা আৰু হাস্যবদন কেতিয়াও পাহৰিব নোৱাৰিম। সত্ৰৰ ওচৰে পাজৰে কোচ ৰাজবংশীসকলৰ গাওঁবোৰ আছে। সত্ৰৰ গাতে লাগি আছে ভাৰত বাংলাদেশ সীমান্ত। সত্ৰৰ পৰা ওলাই এশমিটাৰমান খোজকাঢ়ি সীমান্তৰ কাইটীয়া তাৰৰ বেৰৰ কাষত ৰলোঁগৈ। বেৰৰ কাষে কাষে সীমান্ত ৰক্ষীৰ তহল দিয়া ৰাস্তা। গাড়ী নিবলৈ অনুমতি লাগে। কিছু দূৰৰ অন্তৰে অন্তৰে ওখ ওখ নিৰীক্ষণ চকীবোৰ। দুয়োদেশৰে দুয়োপাৰে। ১৯৭০ চনৰ বাংলাদেশৰ স্বাধীনতাৰ যুদ্ধৰ সময়ত ইয়াত প্ৰচণ্ড যুদ্ধ হৈছিল। এতিয়াও বন্দুকৰ গুলি আৰু মৰ্টাৰে থকাসৰকা কৰা টিন আৰু বেৰ সত্ৰকে ধৰি কাষৰ পাজৰৰ মানহৰ ঘৰত দেখিলোঁ। শংকৰদেৱে ইয়াতেই এজোপা উটেঙা গছত নাওঁ বান্ধিছিলহি। কাইটীয়া তাৰৰ মাজেৰে সেঠীয়া ডাঙৰীয়াই আমাক ঔটেঙাজোপা দেখুৰাই দিলে। পানীৰ সুতি বৰ্তমান নাই। ঠাইখিনি এতিয়া বাংলাদেশ।





NRL Day Message 2022

My dear colleagues,

Today marks the 30th Foundation Day of our organization, an important milestone for us to look back on how far we have come and more importantly, invigorate our aspirations for the road ahead in this dynamic world.

Since its inception, our Company has traversed a long and eventful journey replete with tales of leadership, courage, commitment, perseverance and team spirit. In the process, we have grown in leaps and bounds to become one of the well regarded Public Sector Undertakings in India and a model corporate entity in the North East.

The Company's stellar financial performance in the last FY 2021-22, chart-topping DPE MoU scores, record CAPEX and numerous awards & recognitions speak volumes of the efforts put in by NRL employees and our extended family of stakeholders and partners including vendors, contractors, suppliers, customers and the public at large.

I take this opportunity to thank each one of you for your unique role and contribution in the Company's scheme of activities; for as the adage goes, 'Every drop of water makes an ocean'. I also exhort you to adapt to and adopt the best business practices in your field of work and benchmark yourself with nothing less than the world's best. Small positive changes aligned with the Japanese business philosophy of Kaizen are sure to yield notable improvements in productivity in the long run.

Our company is on a high growth trajectory which requires us to adopt a professional, system driven and formal approach to work, shedding away a comparatively informal approach when we were smaller in terms of human resources.

As we approach our *Pearl Jubilee* in 2023 when NRL completes 30 years of existence, we are all hard at work creating history with monumental projects. Treading the path forward, it is important that we seamlessly navigate the energy transition all around us by assiduously exploring alternative and renewable sources of clean and green energy for remaining environmentally sustainable and socially responsible, the key to success in the long run.

With so much in the anvil in the coming years, this is the time to consolidate our position as a top ranking Oil PSU which would spearhead the growth and progress story of the North Eastern part of the country. We need to work in a coherent and focused manner to achieve the goals we have set for ourselves.

Let us hold our NRL identity with pride and pledge our very best so that our Company continues to soar high to conquer greater summits.

I sign off by wishing you and your family a Happy NRL Foundation Day.

With warm regards,

Bhaskar Jyoti Phukan Director (Technical) and MD I/C

